

## AUSTRIAN POST INVESTOR PRESENTATION Q1 2015

Walter Oblin/CFO Vienna, May 7, 2015





#### 1. HIGHLIGHTS AND OVERVIEW

- 2. Strategy Implementation
- 3. Group Results Q1 2015
- 4. Outlook 2015





#### TRENDS ON THE POSTAL AND LOGISTICS MARKET

#### MARKET ENVIRONMENT REMAINS CHALLENGING



#### **AUSTRIAN LETTER MAIL MARKET**

Negative basic trend of e-substitution of traditional letters is continuing





#### **AUSTRIAN DIRECT MAIL MARKET**

Differentiated development of individual costumer segments





#### PARCEL MARKET IN AUSTRIA

Strong competition; online business increases consumer parcel volumes





#### INTERNATIONAL PARCEL MARKET

Growing competition and price pressure on the B2B parcel market





#### **HIGHLIGHTS Q1 2015**

#### **REVENUE**

- Slight revenue increase of 0.6% to EUR 601.9m
- Decline in the mail business (-0.3%) offset by parcel growth (+2.2%)

#### **CASH FLOW AND BALANCE SHEET**

- Increase in cash flow from operating activities to EUR 59.6m
- High cash and cash equivalents, low level of liabilities

#### **EARNINGS**

- EBIT down 7.4% to EUR 53.9m
- Earnings impacted by interest rate effect for staff-related provisions
- Rise in earnings per share to EUR 0.65

#### **OUTLOOK**

Outlook confirmed for 2015:

- Targeted revenue growth of 1-2%
- Goal of improving EBIT

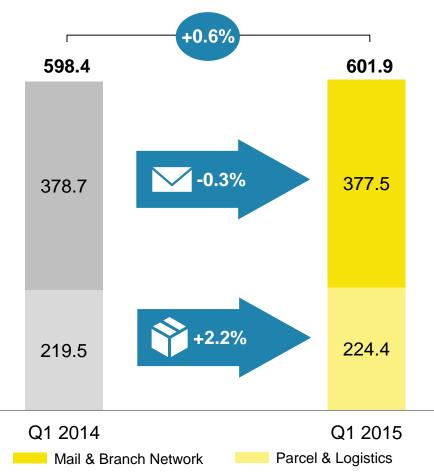




#### **SLIGHT RISE IN REVENUE IN Q1 2015**

#### REVENUE DEVELOPMENT

EUR m



#### **GROUP:**

Revenue up slightly by 0.6% year-on-year

#### **MAIL & BRANCH NETWORK:**

- Marginal revenue drop of 0.3% due to electronic substitution and declining branch network revenue
- Solid development of direct mail business
- Increase in postal rates starting March 2015

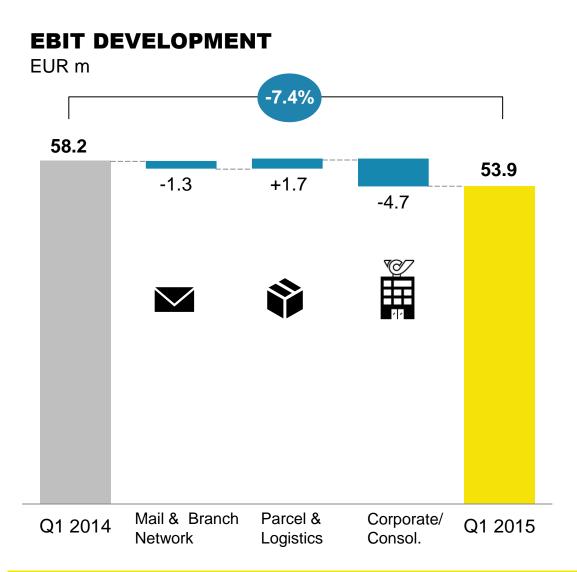
#### **PARCEL & LOGISTICS:**

- Revenue up 2.2% based on growth in Austria and CEE
- Revenue decrease in Germany





## EBIT INFLUENCED BY INTEREST RATE EFFECT FOR PROVISIONS



#### **GROUP:**

- EBIT decline of EUR 4.3m
- Earnings development impacted by interest rate effect for staff-related provisions (minus EUR 4.8m)

#### **MAIL & BRANCH NETWORK:**

- Slight revenue decline
- EBIT decrease of EUR 1.3m in Q1 2015

#### **PARCEL & LOGISTICS:**

- Earnings improvement of EUR 1.7m
- Positive development in Austria and CEE, structural changes in Germany

#### **CORPORATE:**

 Negative effect of parameter adjustments for interest-bearing staff-related provisions



1. Highlights and Overview

#### 2. STRATEGY IMPLEMENTATION

3. Group Results Q1 2015

4. Outlook 2015





#### **CLEAR STRATEGIC PRIORITIES**

## 1 DEFENDING MARKET LEADERSHIP IN THE CORE BUSINESS

Safeguarding of market position in a competitive environment





## 2 PROFITABLE GROWTH IN SELECTED MARKETS

Performance enhancement and leveraging of market potential against the backdrop of strong competition





## 3. OPTIMISING THE COST STRUCTURE



Logistics infrastructure and process optimisation



### 4. CUSTOMER ORIENTATION AND INNOVATION

Promotion of self-service solutions and service improvements







## 1. MAIL AND PARCEL BUSINESS IN AUSTRIA



#### **LETTER MAIL AND DIRECT MAIL**

- E-substitution in Q1 2015 in the predicted range of minus 3-5%
- Absence of one-time mailings by certain telecommunication, finance and insurance customers (compared to Q1 2014)
- Positive impetus of the advertising industry due to special promotional campaigns before Easter

#### **NEW POSTAL RATES AS OF MARCH 1, 2015**

- Postal rate increase leads to positive price development and negatively impacts volumes
- Increased purchases of the new assortment of postage stamps











#### **B2B AND B2C PARCELS**

- Strong market position for private customers (77%) and business customers (28%)
- Competitors increasingly focus on B2C market; increased price pressure
- Offering of food delivery throughout Austria since April 2015

#### TRENDS AND INITIATIVES

Same day delivery

**Next day delivery** 

**Food logistics** 







## 2. GROWTH IN SELECTED MARKETS





## 2. EXPANSION OF TEMPERATURE-CONTROLLED PHARMA TRANSPORT

#### TRANS-O-FLEX INTENSIFIES FOCUS ON THE PHARMACEUTICALS MARKET

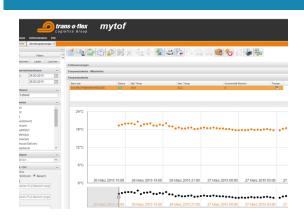
- EU guideline "Good Distribution Practice" (GDP) for temperature-controlled transport of pharmaceuticals (stricter legal requirements)
- · trans-o-flex presses ahead with capacity expansion for pharmaceutical transport
- Conversion to and expansion of temperature-controlled logistics by mid-2015
- "trans-o-flex ambient" steadily expands customer base



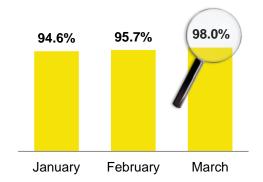
Nationwide basic network for temperature-controlled transport throughout Germany since Oct. 2014



Customers can track temperature online (99% of shipments)



Ongoing improvement of delivery time quality – already more than 98%





## 3. OPTIMISATION OF PROCESSES AND STRUCTURES

#### **MODERN LEADERSHIP STRUCTURES**

# Teamwork 2018 in mail delivery Area manager Assistant area manager Team Team Team 8-14 carriers 8-14 carriers 8-14 carriers

#### **CUSTOMER-ORIENTED BRANCH NETWORK**



Network stability achieved 1,302 postal partners, 519 own branches

254 branch offices in the new design

New commission model for postal partners

#### **DEPLOYMENT OF NEW TECHNOLOGIES**



#### **OPTIMISED DEPLOYMENT OF RESOURCES**



Customer-oriented staff HR management

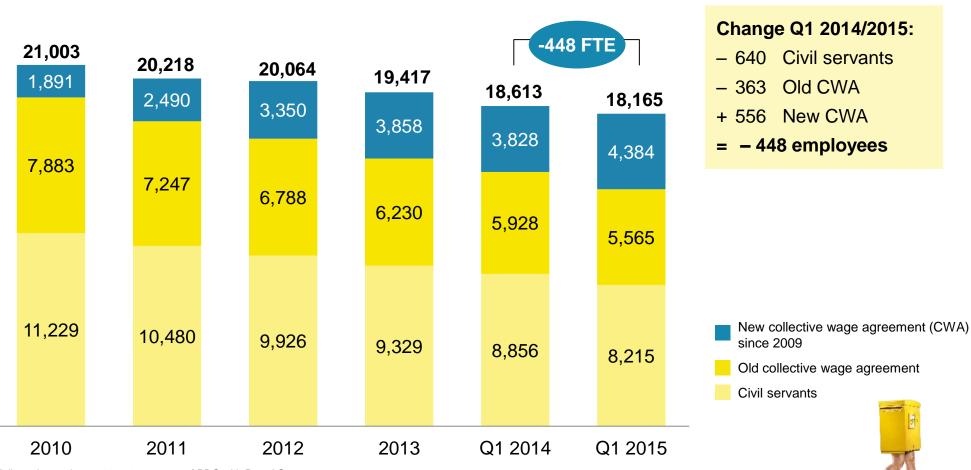
Optimal use of resources





## 3. STAFF STRUCTURE IN AUSTRIA

#### FULL-TIME EQUIVALENTS IN THE CORE BUSINESS IN AUSTRIA (average for the period)



Adjusted reporting 2010-2013: merger of PDG with Post AG



## 4. CUSTOMER ORIENTATION AND INNOVATION

#### **ONGOING ROLL-OUT OF INNOVATIVE 24/7 SELF-SERVICE SOLUTIONS**

## Franking machines & drop-off boxes



270 self-serv. zones 2015 target: 300

#### **Pick-up stations**



150 pick-up stations 2015 target: 200

#### **Pick-up boxes**



9,500 pick-up boxes 2015 target: 11,000

#### **Post App**







200,000 **Downloads** since 6/2014



- 1. Highlights and Overview
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#### FINANCIAL INDICATORS Q1 2015 AT A GLANCE

	Q1 2014	Q1 2015	
Revenue (EUR m)	598.4	601.9	Revenue slightly above prior year (+0.6%)
EBITDA margin	13.2%	12.5%	EBITDA margin of 12.5% within targeted range
EBIT margin	9.7%	9.0%	Ongoing high profitability
Earnings/share (EUR)	0.64	0.65	Slight rise in earnings per share vs. Q1 2014
Cash flow (EUR m)	50.6	59.6	Increased cash flow from operating activities
Equity ratio	42.1 %	43.7%	Conservative balance sheet structure with low debt



#### **KEY INCOME STATEMENT INDICATORS**

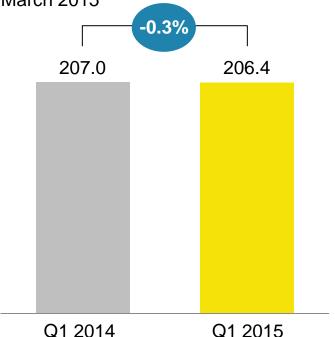
		Change			
EUR m	Q1 2014	Q1 2015	%	abs.	
Revenue	598.4	601.9	0.6%	3.5	Slight revenue rise of
Other operating income	16.5	16.4	-1.1%	-0.2	0.6%
Raw materials, consumables and services used	-183.8	-184.5	0.4%	0.7	Interest rate adjustments lead to increased costs for
Staff costs	-280.6	-281.7	0.4%	1.2	staff-related provisions of EUR 4.8m
Other operating expenses	-71.4	-76.3	6.9%	4.9	Increase in other
Results from financial assets accounted for using the equity method	-0.4	-0.6	-71.2%	-0.3	operating expenses, e.g. due to various IT projects
EBITDA	78.8	75.1	-4.6%	-3.6	
EBITDA margin	13.2%	12.5%	_	_	
Depreciation, amortisation and impairment	-20.6	-21.2	3.2%	0.7	
EBIT	58.2	53.9	-7.4%	-4.3	
EBIT margin	9.7%	9.0%	_	_	Termination of cross- border leasing leads to
Other financial result	-0.8	3.4	>100%	4.2	positive effect in other
Income tax	-13.8	-13.6	-1.4%	-0.2	financial result of EUR 3.3m
Profit for the period	43.7	43.8	0.2%	0.1	





#### **LETTER MAIL & MAIL SOLUTIONS** (EUR m)

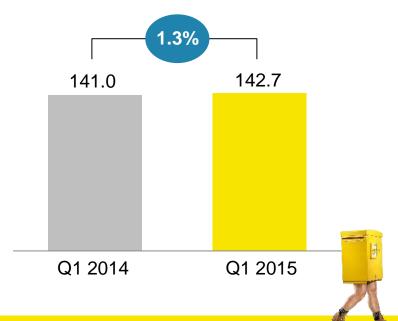
- Basic trend of e-substitution (minus 3-5% p.a.)
- Absence of one-time mailings by certain telecommunication, finance and insurance customers compared to Q1 2014
- Positive revenue effects due to increase of postal rates as of March 2015



#### Note: change in the presentation of revenue in segment reporting in 2014

#### **DIRECT MAIL/MEDIA POST (EUR m)**

- Solid development in the field of direct mail due to advertising impetus before Easter
- Revenue decline for newspapers and magazines
- Election effects of a similar magnitude to Q1 2014





#### MAIL & BRANCH NETWORK DIVISION: KEY INCOME STATEMENT INDICATORS



			Chan	ge	
EUR m	Q1 2014 <sup>1</sup>	Q1 2015	%	abs.	
Revenue	378.7	377.5	-0.3%	-1.2	, , , , , , , , , , , , , , , , , , , ,
Letter Mail & Mail-Solutions	207.0	206.4	-0.3%	-0.6	development featuring slight decline
Direct Mail	105.7	109.1	3.3%	3.5	Slight doom to
Media Post	35.3	33.6	-4.7%	-1.7	Revenue down for telecommunications
Branch Services	30.8	28.4	-7.8%	-2.4	
Total revenue <sup>2</sup>	397.8	397.9	0.0%	0.1	
Other operating expenses	55.2	56.7	2.6%	1.4	
Results from financial assets accounted for using the equity method	0.1	-0.4	<100%	-0.5	Including small negative earnings effects from the sale of feibra Hungary and MEILLERGHP
EBITDA	85.4	84.5	-1.1%	-0.9	
EBITDA margin <sup>3</sup>	21.5%	21.2%	_	_	
Depreciation, amortisation and impairment	7.5	7.9	5.5%	0.4	
EBIT	77.9	76.6	-1.7%	-1.3	
EBIT margin <sup>3</sup>	19.6%	19.3%	_	_	

<sup>&</sup>lt;sup>1</sup> Change in the presentation of revenue in segment reporting

<sup>&</sup>lt;sup>2</sup> Incl. revenue with other segments

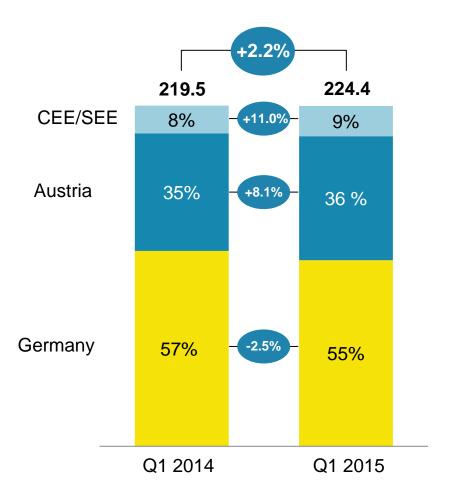
<sup>&</sup>lt;sup>3</sup> EBIT margin, EBITDA margin in relation to total revenue



## PARCEL & LOGISTICS DIVISION: REVENUE DEVELOPMENT Q1 2015



#### **REVENUE** (EUR m), **REGIONAL MIX** (%)



#### **SOUTH EAST/EASTERN EUROPE: +11.0%**

- Strong revenue growth, high price pressure
- Good development in Slovakia and Hungary

#### **AUSTRIA: +8.1%**

- Solid volume growth due to online shopping
- Positive impact of Easter business
- Intensive competition also in the Austrian parcel market

#### **GERMANY: -2.5%**

- Competitive environment on the German logistics market
- Declining revenue also related to high price pressure and lower diesel surcharges

Note: change in the presentation of revenue in segment reporting in 2014



#### PARCEL & LOGISTICS DIVISION: KEY INCOME STATEMENT INDICATORS



	Change				
EUR m	Q1 2014 <sup>1</sup>	Q1 2015	%	abs.	
Revenue	219.5	224.4	2.2%	4.9	Revenue increase of 2.2% Q1 2015
• Premium	164.9	167.2	1.4%	2.3	Q1 2015
Standard	45.9	48.4	5.5%	2.5	
Other Parcel Services	8.7	8.8	0.9%	0.1	
Total revenue <sup>2</sup>	221.8	226.4	2.1%	4.6	
Results from financial assets accounted for using the equity method	0.3	0.4	30.2%	0.1	Lower negative effects from
EBITDA	10.7	12.3	15.6%	1.7	write-downs and structura measures compared to Q1 2014
EBITDA margin <sup>3</sup>	4.8%	5.4%	-	_	
Depreciation, amortisation and impairment	-5.2	-5.1	-0.7%	0.0	Good development in Austr
EBIT	5.5	7.2	30.9%	1.7	and CEE/SEE, structural
EBIT margin <sup>3</sup>	2.5%	3.2%	_	_	changes in Germany



<sup>&</sup>lt;sup>1</sup> Change in presentation of revenue in segment reporting

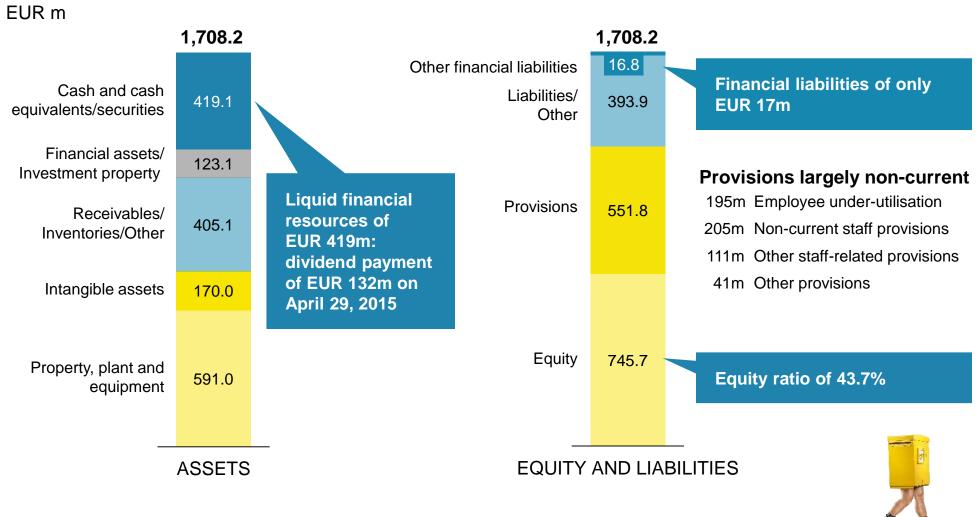
<sup>&</sup>lt;sup>2</sup> Incl. revenue with other segments

<sup>&</sup>lt;sup>3</sup> EBIT margin, EBITDA margin in relation to total revenue



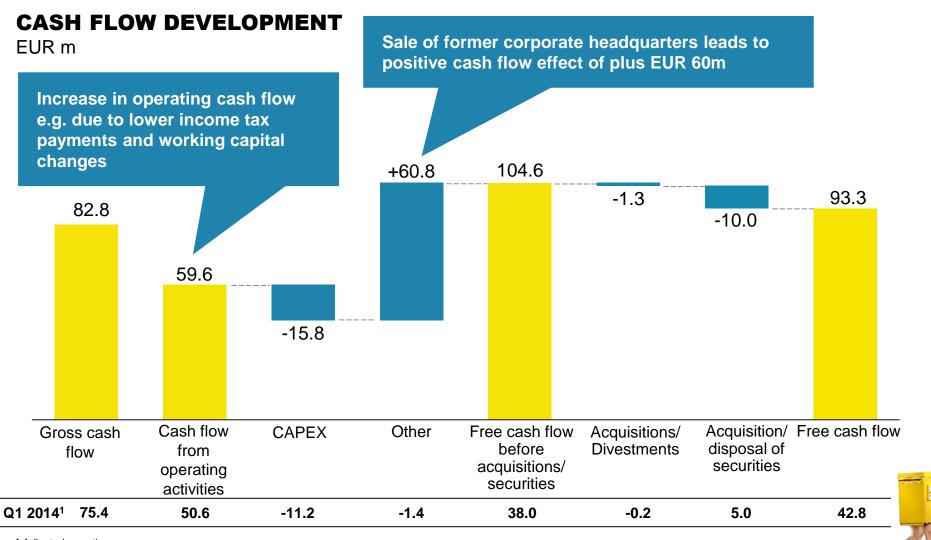
#### **SOLID BALANCE SHEET STRUCTURE**

#### **BALANCE SHEET AS AT MARCH 31, 2015**





#### **ROBUST CASH FLOW**



<sup>&</sup>lt;sup>1</sup> Adjusted reporting



- 1. Highlights and Overview
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#### 4. OUTLOOK 2015





#### **OUTLOOK CONFIRMED FOR 2015**

## Market environment

- Ongoing drop in **addressed mail volume** due to electronic substitution; 3-5% decline expected in line with international trends
- Differentiated volume development in direct mail: pressure on retail stores and mail order business; positive impetus from local suppliers
- Competition and price pressure in the **parcel segment**; growth in private customer parcels of 3-6%, little positive impetus for business parcels

#### Revenue

- Average targeted growth rate of 1-2% p.a.
- Group revenue increase of similar magnitude in 2015

## Costs & investments

- Continuous investments, efficiency enhancement and structural improvements
- Operating CAPEX of EUR 80-90m in 2015
- Construction of new company headquarters (completion in 2017)

#### **Earnings**

- Medium-term goal of generating a sustainable EBITDA margin of around 12% also applies to 2015
- Targeted ongoing improvement of EBIT





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Financial calendar 2015

May 7, 2015 Interim report Q1 2015

Aug. 6, 2015 Half-year financial report 2015

Nov. 12, 2015 Interim report Q1-3 2015

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