

# AUSTRIAN POST INVESTOR PRESENTATION Q1-3 2016

Walter Oblin/CFO Vienna, November 11, 2016





## **1. HIGHLIGHTS AND OVERVIEW**

2. Strategy Implementation

3. Group Results Q1-3 2016

4. Outlook 2016



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## HIGHLIGHTS Q1-3 2016

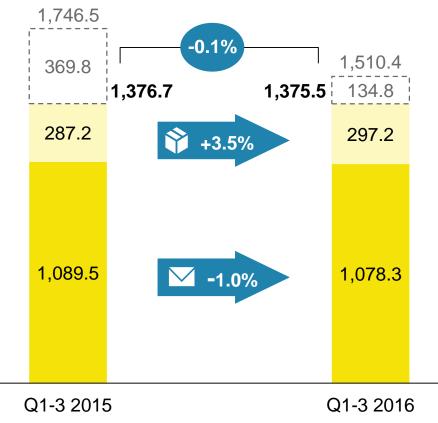
MARKET	<ul> <li>Ongoing e-substitution of addressed letter mail</li> <li>Parcel market characterised by growing e-commerce and intensified competition</li> </ul>
REVENUE	<ul> <li>Stable Q1-3 revenue excl. trans-o-flex of EUR 1,375.5m (-0.1%)</li> <li>Reported revenue down to EUR 1,510.4m (Q1-3 2015: EUR 1,746.5m) due to sale of former subsidiary trans-o-flex (as at April 8, 2016)</li> </ul>
EARNINGS	<ul> <li>EBIT Q1-3 of EUR 135.5m at the prior-year level (+0.2%)</li> <li>Quarterly development during the year impacted by election effects and interest-bearing provisions (non-cash)</li> </ul>
CASH FLOW/ BALANCE SHEET	<ul> <li>Cash flow from operating activities of EUR 158.9m (+3.5%)</li> <li>Conservative balance sheet policy with strong cash position, equity ratio of 40.0%</li> </ul>
OUTLOOK	<ul> <li>Revenue forecast of EUR 2.0bn for 2016 remains unchanged</li> <li>Stability of operating earnings (EBIT) targeted for 2016 and 2017</li> </ul>



# **STABLE REVENUE IN THE CORE BUSINESS**

### **REVENUE DEVELOPMENT**

EUR m



#### Mail & Branch Network 🔛 Parcel & Logistics 📋 trans-o-flex (sale as at April 8, 2016)

Note: Adjusted revenue reporting in the P&L Division. Exported services are recognised according to the net method (previously reported as revenue and expenses for services used)

#### **GROUP:**

- Stable revenue excl. trans-o-flex of EUR 1,375.5m (down 1.6% in Q3)
- Reported revenue down from EUR 1,746.5m to EUR 1,510.4m due to sale of trans-o-flex

#### **PARCEL & LOGISTICS:**

 3.5% increase in the core business in Q1-3 2016 (rise of 3.0% in Q3)

#### **MAIL & BRANCH NETWORK:**

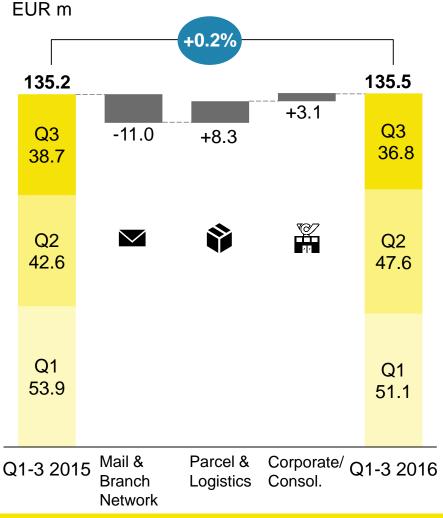
 Stable revenue development in Q1-3, ongoing e-substitution of addressed letter mail (2.8% revenue decline in Q3 with one working day less)





## **STABLE EBIT IN Q1-3 2016**

### **EBIT DEVELOPMENT**



### **GROUP:**

EBIT of EUR 135.5m at the prior-year level (+0.2%); improvement following disposal of trans-o-flex is in contrast to negative effects from interest-bearing provisions (non-cash)

### MAIL & BRANCH NETWORK:

EBIT decline includes EUR 7.1m effect in 2015/2016 related to interest-related provisions and a EUR 2.0m impairment loss for PostMaster Romania in Q2 2016

## PARCEL & LOGISTICS:

EBIT up EUR 8.3m following sale of trans-o-flex

### **CORPORATE:**

Improved earnings despite negative effect from interest-bearing staff-related provisions



1. Highlights and Overview

## **2. STRATEGY IMPLEMENTATION**

3. Group Results Q1-3 2016

4. Outlook 2016



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# **CLEAR STRATEGIC PRIORITIES**

#### **1** DEFENDING MARKET LEADERSHIP IN THE CORE BUSINESS

Safeguarding of market position in a competitive environment



#### **2.** PROFITABLE GROWTH IN SELECTED MARKETS

Focusing and performance enhancement



# **3.** OPTIMISING THE COST STRUCTURE

Logistics infrastructure and process optimisation



# **4** CUSTOMER ORIENTATION AND INNOVATION

Promotion of self-service solutions and service improvements





## AUSTRIAN POST PROVIDES NEW IDEAS FOR THE MAIL MARKET

#### **LETTER MAIL**



Ongoing e-substitution (banks, insurance companies, public institutions)





Volatile advertising market, diverging development of individual customer groups



cuvert



Focus on absentee voting: Trend towards using absentee ballots, especially by young voter groups



Multi-year cooperation with mail order houses in order to promote this advertising channel



Increased sales due to the international **e-commerce business** (growth from Europe and Asia)



**SME campaign**: consulting for and acquisition of new SME advertising customers





## ONGOING GROWTH OF THE AUSTRIAN PARCEL BUSINESS

#### **PARCEL BUSINESS OF AUSTRIAN POST**



Strong market growth thanks to e-commerce against the backdrop of intensified competition

Efficiency enhancement in 2017 – Even more parcels and packets to be delivered by mail carriers



Improved parcel revenue in Q1-3 2016 despite tougher competition

- $\checkmark$  >90% of all parcels delivered the next working day
- ✓ >90% reach recipients on the first delivery attempt
- Austrian-wide self-service solutions
- ✓ 3,800 pick-up and drop-off points in Austria
- ✓ "Same day delivery" and "Desired delivery date"





Joint delivery of letters, packets and parcels throughout Austria

Additional parcel delivery in urban areas by own parcel delivery staff



# **2** GROWTH IN SELECTED MARKETS

#### **ACTIVE IN 12 MARKETS – GROWTH FOCUS ON PARCEL & LOGISTICS**

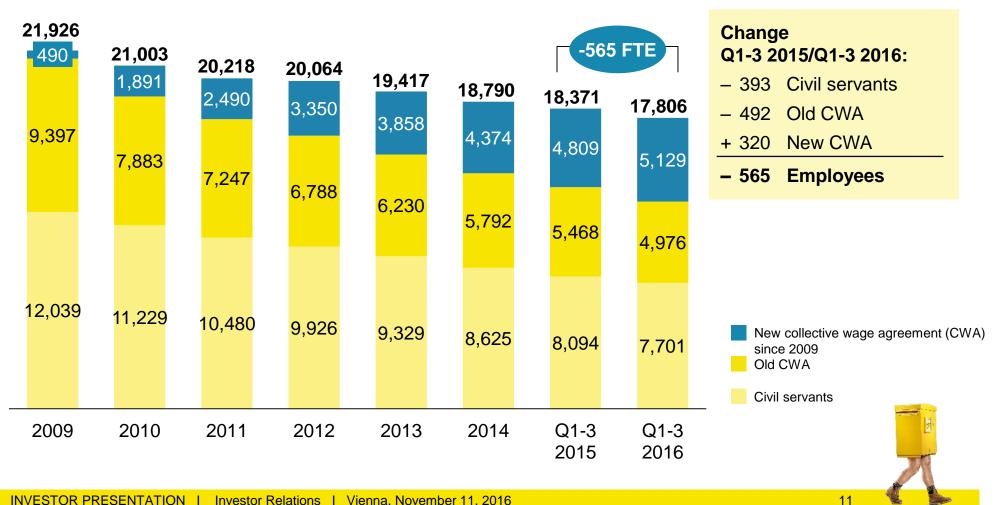
#### **CEE/SEE** Parcel subsidiaries: AUSTRIAN POST Ongoing positive volume development and strong export growth Intensive competition and price pressure trans-o-flex Mail subsidiaries: GERMANY Signing for disposal of PostMaster trans-o-flex: trans-o-flex Romania on Sept. 22, 2016 • Sale concluded (closing on Feibra F April 8, 2016) · Focus on markets with profitable growth V Post TRANS-O-FLE **Austrian Post International:** Growth of the international WEBER ESCAL mail business • Revenue up 14.6% in Q1-3 2016 TURKEY aras Aras Kargo: • 25% shareholding in the second largest Turkish parcel services provider Double-digit volume and revenue growth in the local currency Call option process initiated for acquisition of an additional 50% stake

· Talks are being held with the family owners



### 3 **STAFF STRUCTURE IN AUSTRIA**

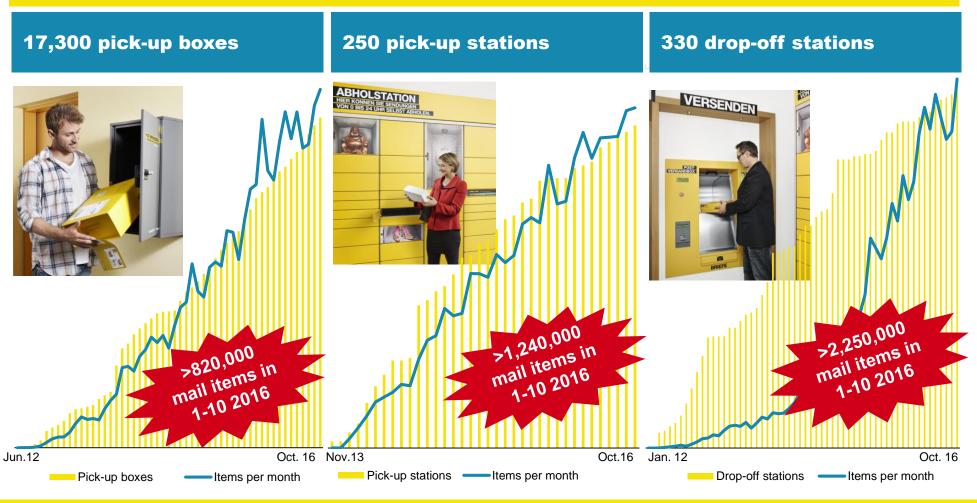
#### FULL TIME EQUIVALENTS IN THE CORE BUSINESS IN AUSTRIA (average for the period)





# **4** NEW CUSTOMER SOLUTIONS ARE WIDELY ACCEPTED

#### **INNOVATIVE 24/7 SELF-SERVICE SOLUTIONS**





# **4** NEW INNOVATIONS IN THE PARCEL BUSINESS

#### **POST FLEXIBOX FOR EVERY DOORSTEP**



- Available starting mid-November 2016
- For use indoors and weather-protected exterior areas
- Cost: EUR 124

# PARCEL PICKUP AS PART OF THE DELIVERY PROCESS



- Since October 1, 2016
- For labelled parcels/returns
- Service for private customers
- Free of charge



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## FINANCIAL INDICATORS Q1-3 2016 AT A GLANCE

	Q1-3 2015 <sup>1</sup>	Q1-3 2016	
Revenue (EUR m)	1,746.5	1,510.4	Revenue below the previous year due to deconsolidation of trans-o-flex
Revenue excl. trans-o-flex (EUR m)	1,376.7	1,375.5	Stable revenue (-0.1%) in the core business
EBITDA margin	11.4%	12.7%	Improved EBITDA margin of 12.7%
EBIT margin	7.7%	9.0%	Improved profitability
Earnings/share (EUR)	1.54	1.49	Earnings per share slightly below the previous year (positive special effect in 2015)
Cash flow (EUR m)	153.6	158.9	Increase in the cash flow from operating activities
Equity ratio	39.8%	40.0%	Conservative balance sheet structure with a low level of debt

<sup>1</sup> Adjusted revenue reporting in the P&L Division. Exported services are recognised according to the net method (previously reported as revenue and expenses for services used).

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# REVENUE AND EARNINGS IMPACTED BY ELECTIONS AND INTEREST RATE EFFECTS ON PROVISIONS

## **ELECTIONS EFFECTS**



### **NON-OPERATIONAL STAFF COSTS**

(incl. changes in provisions related to a change in the discount interest rate)





## **KEY PROFIT AND LOSS ACCOUNT INDICATORS**

		Disposal of trans-o-					
EUR m	Q1-3 2015 <sup>1</sup>	Q1-3 2016	%	Δ	Q3 2015 <sup>1</sup>	Q3 2016	flex: EUR 369.8m in Q1-3 2015 vs.
Revenue	1,746.5	1,510.4	-13.5%	-236.2	571.6	439.3	EUR 134.8m in Q1-3 2016
Other operating income	50.4	50.1	-0.5%	-0.2	17.6	14.0	QT-3 2010
Raw materials, consumables and services used	-546.0	-384.0	29.7%	162.0	-186.0	-97.7	Interest rate adjustment raises expenses for staff-
Staff costs	-813.6	-784.8	3.5%	28.8	-261.8	-239.5	related provisions
Other operating expenses	-237.9	-200.2	15.8%	37.6	-81.9	-61.1	by EUR 19.6m in Q1-3 2016
At equity consolidation	-0.2	0.3	>100%	0.5	0.0	-0.3	01-3 2016
EBITDA	199.3	191.8	-3.8%	-7.5	59.6	54.6	Q1-3 2016 featuring increased election effects of EUR 3.0m, and
EBITDA margin	11.4%	12.7%	-	-	10.4%	12.4%	
Depreciation, amortisation and impairment	-64.1	-56.3	12.1%	7.8	-20.9	-17.8	rise in non- operational staff
EBIT	135.2	135.5	0.2%	0.2	38.7	36.8	costs <sup>2</sup> of EUR 12.8m
EBIT margin	7.7%	9.0%	-	-	6.8%	8.4%	Termination of a
Other financial result	2.6	-1.3	<-100%	-3.9	-0.8	-0.8	<ul> <li>cross-border</li> <li>leasing agreement in 2015 led to a</li> </ul>
Income tax	-33.8	-33.8	0.1%	0.0	-11.3	-9.4	
Profit for the period	104.1	100.5	-3.5%	-3.6	26.7	26.7	positive effect of EUR 3.3m

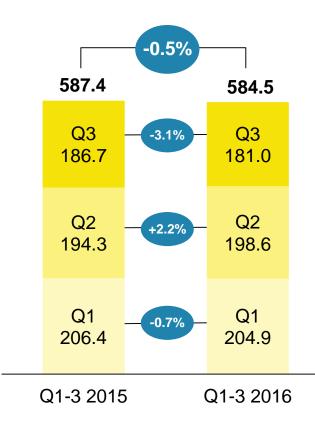
<sup>1</sup> Adjusted revenue reporting in the P&L Division. Exported services are recognised according to the net method (previously exported as revenue and expenses for services used). <sup>2</sup> Including changes in provisions related to a change in the discount interest rate



## **MAIL & BRANCH NETWORK DIVISION: Q1-3 2016 REVENUE DEVELOPMENT**

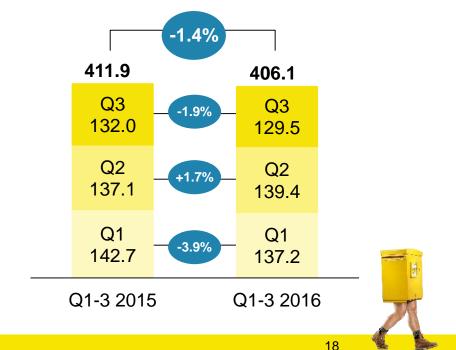
#### LETTER MAIL & MAIL SOLUTIONS (EUR m)

- Decline of letter mail volume by about 5% ٠
- Lower revenue contributions from elections in Q3 2016 ٠



#### DIRECT MAIL/MEDIA POST (EUR m)

- Reduced advertising activities on the part of individual customer groups, positive effect of the international business
- Lower revenue from elections in Q3 2016
- Decline in CEE due to sale of mail subsidiaries (- EUR 3.0m)





## MAIL & BRANCH NETWORK DIVISION: PROFIT AND LOSS ACCOUNT

			Chang	ge				
EUR m	Q1-3 2015	Q1-3 2016	%	Δ	Q3 2015	Q3 2016	Positive election	
Revenue	1,089.5	1,078.3	-1.0%	-11.2	351.5	341.6	effects in Q1-3 2016 were EUR 3.0m	
Letter Mail & Mail-Solutions	587.4	584.5	-0.5%	-2.9	186.7	181.0	higher than in Q1-3 2015	
Direct Mail	311.4	304.3	-2.3%	-7.0	101.1	98.1		
Media Post	100.5	101.8	1.3%	1.3	30.9	31.4	Positive development of	
Branch Services	90.3	87.8	-2.8%	-2.5	32.7	31.1	offset by change in the invoicing model	
Total revenue <sup>1</sup>	1,150.2	1,141.2	-0.8%	-9.0	371.8	362.5		
At equity consolidation	-0.4	0.1	>100%	0.4	0.1	0.0	-	
EBITDA	232.5	223.9	-3.7%	-8.7	71.1	62.4	Impairment loss of	
EBITDA margin <sup>2</sup>	20.2%	19.6%	-	-	19.1%	17.2%	EUR 2.0m on goodwill for Postmaster Romania in Q2 2016	
Depreciation, amortisation and impairment	-23.9	-26.2	-9.6%	-2.3	-7.9	-8.0		
EBIT	208.6	197.6	-5.3%	-11.0	63.2	54.4	Negative effect of	
EBIT margin <sup>2</sup>	18.1%	17.3%	-	-	17.0%	15.0%	EUR 7.1m from interest-bearing	
							provisions in a year on-year comparisor	

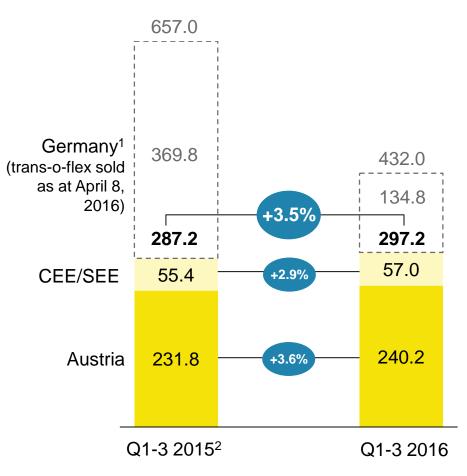
<sup>1</sup> Incl. revenue with other segments

<sup>2</sup> EBIT margin, EBITDA margin in relation to total revenue





#### REVENUE (EUR m)



#### **PARCEL & LOGISTICS DIVISION:**

 Revenue up 3.5% in Q1-3 excl. trans-o-flex (Q3: +3.0%)

#### **GERMANY:**

• Disposal of trans-o-flex as at April 8, 2016

#### CEE/SEE: +2.9% (Q3: +2.2%)

- Solid revenue growth, high price pressure
- Good development in Hungary and Croatia

#### AUSTRIA: +3.6% (Q3: +3.2%)

- Intensified competition on the Austrian parcel market
- Market growth driven by e-commerce



<sup>1</sup> Including revenue from trans-o-flex ThermoMed Austria GmbH

<sup>2</sup> Adjustment in reporting revenue. Exported services are recognised according to the net method (previously reported as revenue and expenses for services used).





			Chan	ge		
EUR m	Q1-3 2015 <sup>1</sup>	Q1-3 2016	%	Δ	Q3 2015 <sup>1</sup>	Q3 2016
Revenue excl. trans-o-flex	287.2	297.2	3.5%	10.0	94.8	97.7
evenue	657.0	432.0	-34.2%	-225.0	220.1	97.7
Premium	490.1	276.9	-43.5%	-213.2	166.4	49.4
Standard	140.0	132.0	-5.7%	-8.0	44.3	41.7
Other Parcel Services	26.9	23.1	-14.1%	-3.8	9.4	6.6
tal revenue <sup>2</sup>	662.7	440.0	-33.6%	-222.7	222.0	100.3
equity consolidation	2.2	1.3	-43.2%	-1.0	0.6	0.2
ITDA	32.4	33.2	2.3%	0.7	9.3	10.7
ITDA margin <sup>3</sup>	4.9%	7.5%	-	-	4.2%	10.7%
preciation, amortisation and pairment	-16.0	-8.4	47.2%	7.5	-5.4	-2.9
віт	16.5	24.7	50.3%	8.3	4.0	7.8
BIT margin <sup>3</sup>	2.5%	5.6%	-	-	1.8%	7.8%

<sup>1</sup> Adjustment of revenue reporting, cost of materials and services used: exported services recognised according to the net method (previously reported as revenue and expenses for services used).

<sup>2</sup> Incl. revenue with other segments

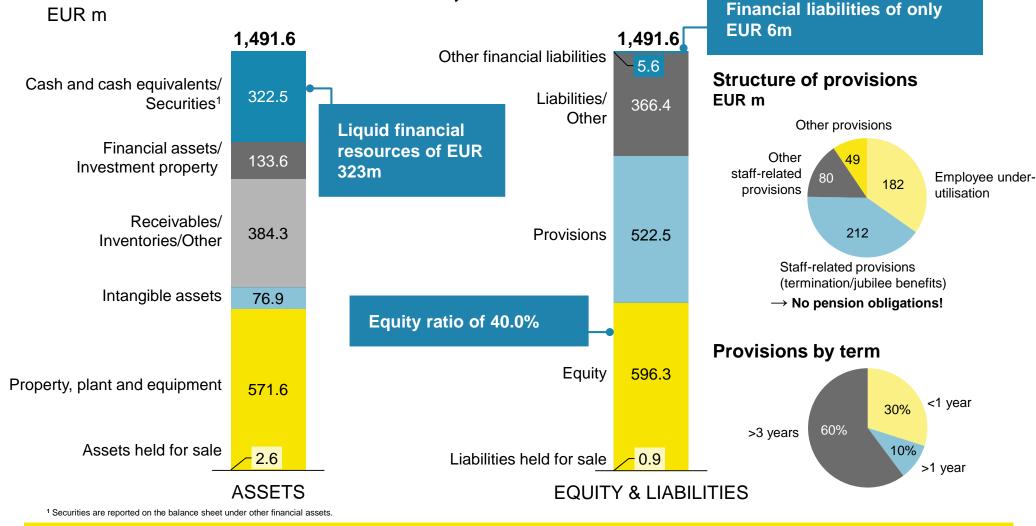
<sup>3</sup> EBIT margin and EBITDA margin in relation to total revenue





# **SOLID BALANCE SHEET STRUCTURE**

**BALANCE SHEET AS AT SEPTEMBER 30, 2016** 

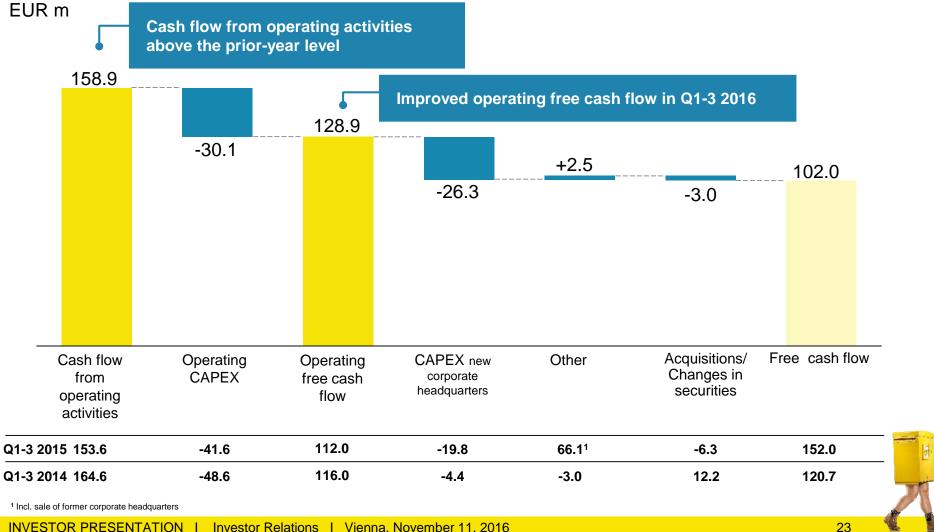


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## **ROBUST CASH FLOW Q1-3 2016**

#### **CASH FLOW DEVELOPMENT**



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## 4. OUTLOOK 2016





## **UNCHANGED OUTLOOK FOR 2016**

Market environment	<ul> <li>Public and financial sector customers are trying to reduce mail volumes. A volume decline of about 5% continues to be expected in upcoming quarterly periods.</li> <li>Differentiated trends in the direct mail market</li> <li>Expanding parcel market featuring intensified competition</li> </ul>
Revenue	<ul> <li>Disposal and deconsolidation of trans-o-flex as at April 8, 2016</li> <li>Revenue forecast of EUR 2.0 billion in 2016 (current business portfolio)</li> </ul>
Costs & investments	<ul> <li>Ongoing investments, efficiency increases and structural improvements</li> <li>Operating CAPEX<sup>1</sup> of about EUR 70m in 2016</li> </ul>
Earnings	<ul> <li>Earnings dependent on development of letter mail and parcel volumes as well as the realisation of the efficiency improvement programme</li> <li>Operating earnings (EBIT) 2016 expected at the level of 2015</li> </ul>
2017 targets	<ul> <li>Stability with respect to revenue, earnings development, investments and dividend policy remains the primary target for 2017</li> </ul>

<sup>1</sup> Operating CAPEX = CAPEX excluding investments in the new corporate headquarters



# CONTACT

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#### **Financial calendar 2017**

March 9, 2017	Annual results 2016
April 20, 2017	Annual General Meeting
May 2/4, 2017	Ex-dividend day/Dividend payment date
May 12, 2017	Interim report Q1 2017
August 10, 2017	Half-year financial report 2017
November 15, 2017	Interim report Q1-3 2017

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