

# AUSTRIAN POST INVESTOR PRESENTATION Q1 2017

Walter Oblin/CFO Vienna, May 12, 2017





#### **1. HIGHLIGHTS AND OVERVIEW**

2. Strategy Implementation

3. Group Results Q1 2017

4. Outlook 2017





### **Q1 2017 OVERVIEW**

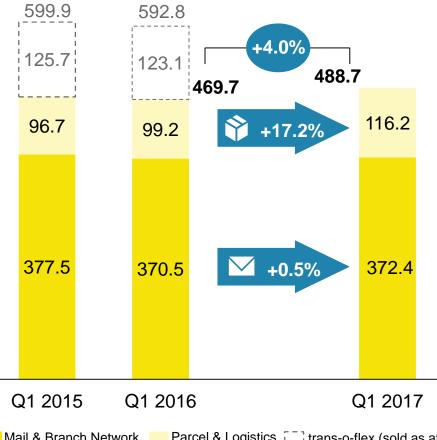
REVENUE	<ul> <li>Revenue above the previous year</li> <li>Basic trends continue: Letter volumes decline by about 5%, Direct Mail and Media Post remain volatile while Parcel volumes up by about 10%</li> <li>Q1 2017 revenue impacted by seasonal effects: Two extra working days, strong Easter business until the end of March</li> <li>Revenue effect due to the new product structure featuring the Packet</li> <li>Mail &amp; Branch Network Division +0.5%, Parcel &amp; Logistics (excl. trans-o-flex) +17.2%</li> </ul>
EARNINGS	<ul> <li>Improved earnings</li> <li>EBIT rise of 6.4% due to the good revenue development</li> <li>Ongoing focus on efficiency enhancement and stringent cost discipline</li> </ul>
CASH FLOW/ BALANCE SHEET	<ul> <li>Conservative balance sheet structure</li> <li>Equity ratio of 45.1%</li> <li>Operating free cash flow above the prior-year level</li> </ul>
OUTLOOK	<ul> <li>Outlook for 2017 remains unchanged</li> <li>Targeted stability in revenue and operating earnings</li> <li>Volatile revenue development over quarterly periods expected in 2017 (elections effects mainly in Q2/Q4 2016)</li> </ul>



### **GROWTH SUPPORTED BY POSITIVE SEASONAL EFFECTS**

### **REVENUE DEVELOPMENT**

EUR m



#### **GROUP:**

Seasonal effects increased Group revenue:

- Two working days more than in Q1 2016
- Substantial volume rise for direct mail items and parcels due to strong business in the weeks ahead of Easter (late Easter holidays in 2017 imply weaker phase in Q2 only)

#### **PARCEL & LOGISTICS:**

- Basic underlying trend in volume development of +10%; good development in the mail order business
- Revenue increase supported by the new product structure (Packet)
- Segment change of M&BM Express, Bulgaria (formerly assigned to the Mail & Branch Network Division)

#### **MAIL & BRANCH NETWORK:**

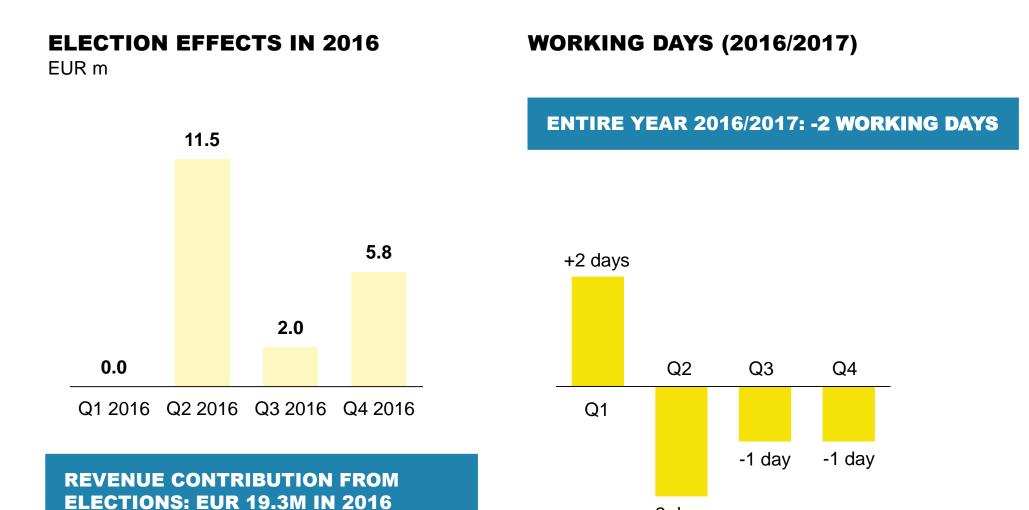
- Ongoing downward trend in letter volumes of about -5%
- Positive effect due to the new product structure and adjustment of postal rates of individual products (e.g. letters with confirmed receipt)
- Increased advertising activities by stationary retail segment

Parcel & Logistics []; trans-o-flex (sold as at April 8, 2016) Mail & Branch Network

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### **REVENUE FLUCTUATIONS EXPECTED AT A QUARTERLY COMPARISON**

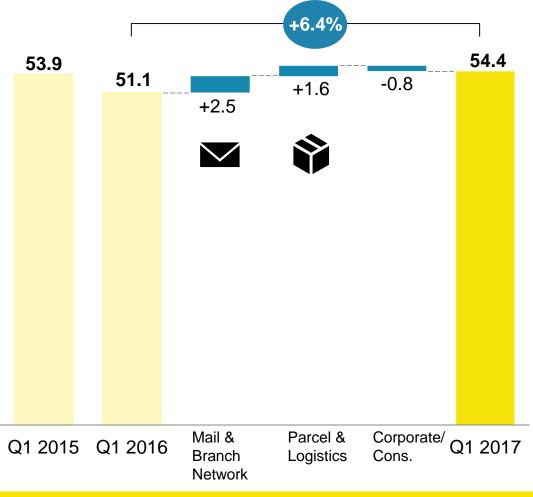




### **IMPROVED OPERATING EBIT**

#### **EBIT DEVELOPMENT**

EUR m



#### **MAIL & BRANCH NETWORK:**

- EBIT EUR 2.5m higher than in Q1 2016
- Good top line development, further efficiency increases and stringent cost discipline

#### **PARCEL & LOGISTICS:**

- EBIT up EUR 1.6m in Q1 2017 to EUR 9.4m
- In the previous year slightly positive accounting effect due to sale of trans-o-flex

#### **CORPORATE:**

- Positive effect related to rise of the discount interest rate for staff-related provisions
- This being offset by increased costs for social plan models



1. Highlights and Overview

#### **2. STRATEGY IMPLEMENTATION**

3. Group Results Q1 2017

4. Outlook 2017



### **CLEAR STRATEGIC PRIORITIES**

#### **1** DEFENDING MARKET LEADERSHIP IN THE CORE BUSINESS

Safeguarding of market position in a competitive environment



#### **2.** PROFITABLE GROWTH IN SELECTED MARKETS

Focusing and performance enhancement



## **3.** OPTIMISING THE COST STRUCTURE

Logistics infrastructure and process optimisation



#### **4** CUSTOMER ORIENTATION AND INNOVATION

Promotion of self-service solutions and service improvements





## QUALITY LEADERSHIP IN AUSTRIA

#### **CONSISTENT FOCUS ON CUSTOMER NEEDS**



#### LETTER MAIL/DIRECT MAIL:

- New product structure suitable for e-commerce
- Expansion of digital service portfolio for business customers



#### **PARCELS:**

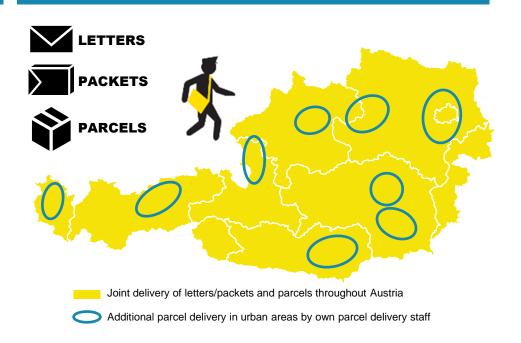
- Best service compared to competitors (e.g. six-day delivery)
- Customers acquired outside of Austria



#### **BRANCH NETWORK:**

- Expansion of offered services
- Development of postal and financial services of the future

#### **EFFICIENCY IN LOGISTICS AND DELIVERY**

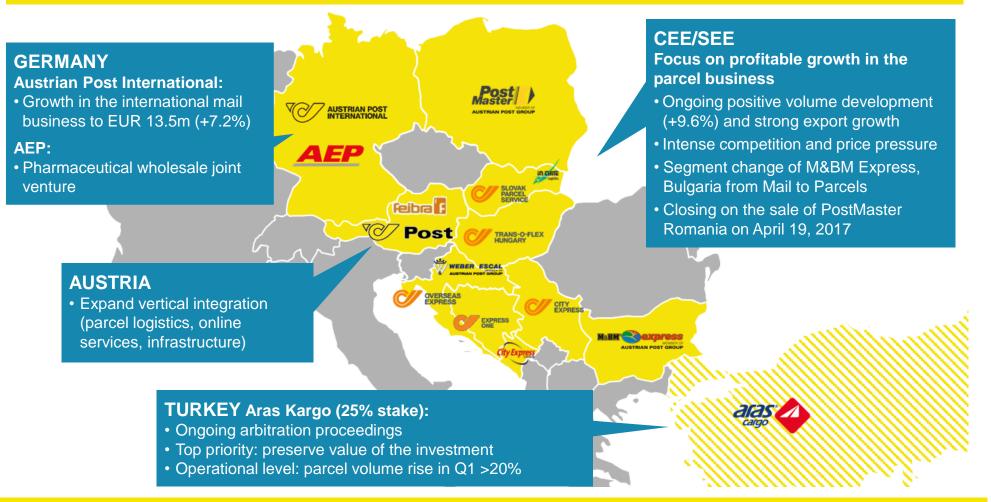


- Optimisation of synergies in the delivery process
- Highest quality standards (>95% E+1 for letters, first delivery success rate for parcels of >92%)



# **2** GROWTH IN SELECTED MARKETS

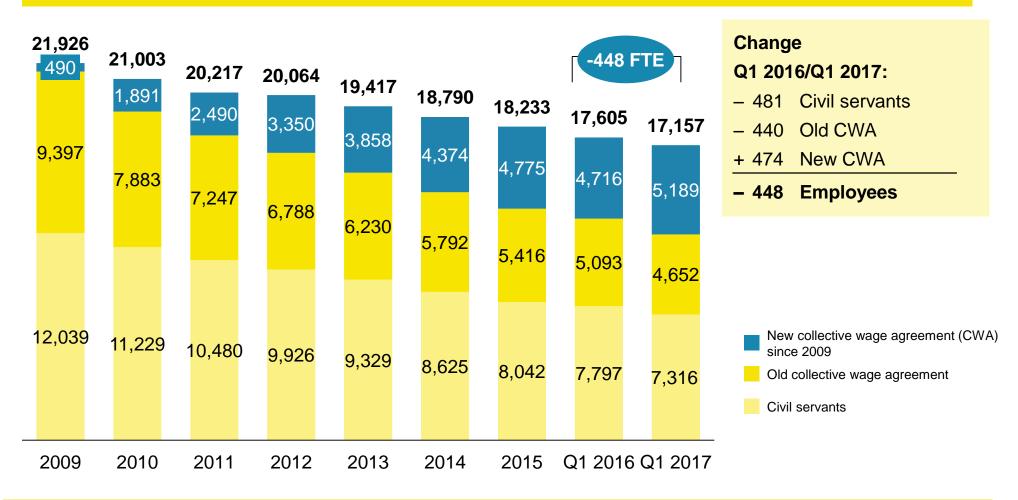
#### **GROWTH FOCUS ON PARCEL & LOGISTICS**





# **3** STAFF STRUCTURE IN AUSTRIA

#### FULL TIME EQUIVALENTS IN THE CORE BUSINESS IN AUSTRIA (average for the period)

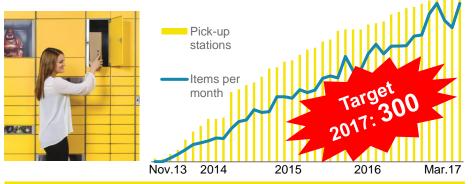




## **4** NEW CUSTOMER SOLUTIONS ARE WELL RECEIVED

#### **262 PICK-UP STATIONS**

#### Q1 2017: >480,000 mail items



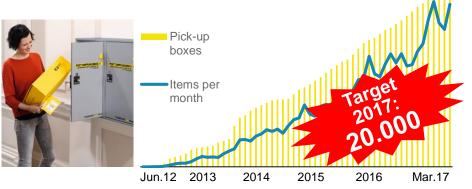
#### **INCREASING INTEREST IN THE E-LETTER**

#### About 90,000 activations already



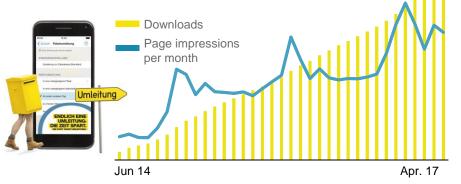
#### **19,414 PICK-UP BOXES**

### Q1 2017: > 340,000 mail items



#### Q1 2017: >13,800,000 page impressions

660,000 USE THE POST APP





- 1. Highlights and Overview
- 2. Strategy Implementation
- **3. GROUP RESULTS Q1 2017**
- 4. Outlook 2017



### **OVERVIEW OF Q1 2017 FINANCIAL HIGHLIGHTS**

	Q1 2016	Q1 2017	
Revenue (EUR m)	592.8	488.7	Revenue below the previous year due to deconsolidation of trans-o-flex
Revenue excl. trans-o-flex (EUR m)	469.7	488.7	Revenue increase of 4.0% includes seasonal effects
EBITDA margin	11.7%	15.9%	Improved EBITDA margin of 15.9%
EBIT margin	8.6%	11.1%	Rise in profitability following sale of trans-o-flex
Earnings/share (EUR)	0.57	0.60	Earnings per share above the prior-year level
Cash flow (EUR m)	60.1	61.8	Increase in the cash flow from operating activities
Equity ratio	41.2%	45.1%	Conservative balance sheet structure with low level of financial liabilities and high equity ratio



### **KEY ITEMS OF INCOME STATEMENT**

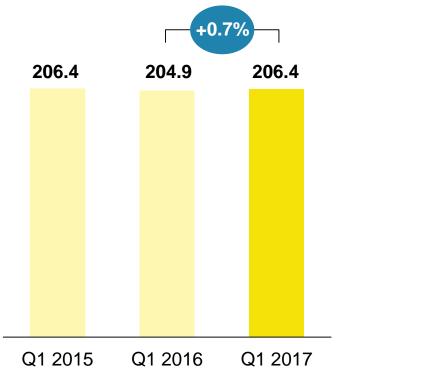
EUR m	Q1 2016	Q1 2017	%	Δ	
Revenue excl. trans-o-flex	469.7	488.7	4.0%	19.0	Positive revenue
Revenue	592.8	488.7	-17.6%	-104.1	effects: Easter business, two more
Other operating income	23.5	14.8	-37.2%	-8.7	working days, new product structure
Raw materials, consumables and services used	-183.1	-99.9	45.5%	83.3	
Staff costs	-286.4	-263.0	8.2%	23.5	Stable staff costs: positive effect from interest rate adjustment, increased costs of social plan models
Other operating expenses	-77.3	-62.3	19.4%	15.0	
At equity consolidation	0.1	-0.5	<-100%	-0.6	
EBITDA	69.4	77.7	12.0%	8.3	
EBITDA margin	11.7%	15.9%	-	-	
Depreciation, amortisation and impairment	-18.4	-23.4	-27.3%	-5.0	
EBIT	51.1	54.4	6.4%	3.3	
EBIT margin	8.6%	11.1%	-	-	Improvement of EBIT margin to 11.1% following
Other financial result	-0.2	-0.1	46.7%	0.1	
Income tax	-12.2	-13.8	-13.6%	-1.7	sale of trans-o-flex
Profit for the period	38.7	40.4	4.5%	1.7	



### MAIL & BRANCH NETWORK DIVISION: REVENUE DEVELOPMENT IN Q1 2017

#### LETTER MAIL & MAIL SOLUTIONS (EUR m)

- Decline in letter mail volume of about 5%
- Two working days more than in Q1 2016
- New product structure and selective adjustments in postal rates (e.g. letters with confirmed receipt)



#### **DIRECT MAIL/MEDIA POST** (EUR m)

- Intensified advertising activities before Easter in Q1 (weaker advertising phase in the Holy Week shifted to the second quarter)
- · Positive trend for stationary retail segment

142.7

Q1 2015

Declining subscription business for newspaper and magazines

137.2

Q1 2016



Q1 2017

137.4



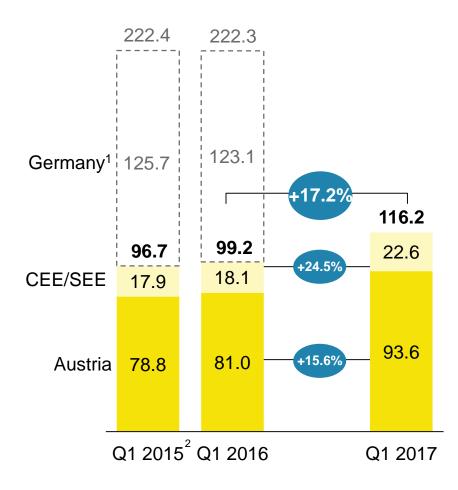
### MAIL & BRANCH NETWORK DIVISION: KEY ITEMS OF INCOME STATEMENT

EUR m	Q1 2016	Q1 2017	%	Δ	
Revenue	370.5	372.4	0.5%	1.9	Improved revenue
Letter Mail & Mail-Solutions	204.9	206.4	0.7%	1.5	due to seasonal effects (Easter, two more working days)
Direct Mail	102.9	105.9	2.9%	3.0	
Media Post	34.3	31.5	-8.2%	-2.8	
Branch Services	28.4	28.6	0.8%	0.2	
Total revenue <sup>1</sup>	391.8	396.2	1.1%	4.4	
At equity consolidation	0.1	0.0	-46.8%	0.0	
EBITDA	79.7	82.1	3.0%	2.4	
EBITDA margin <sup>2</sup>	20.3%	20.7%	-	-	EUR 2.7m impairment loss on goodwill for Weber Escal, Croatia
Depreciation, amortisation and impairment	-8.2	-8.1	1.2%	0.1	
EBIT	71.6	74.0	3.4%	2.5	Escal, Cloalia
EBIT margin <sup>2</sup>	18.3%	18.7%	-	-	Higher earnings related to positive
					revenue development and high cost discipline



### PARCEL & LOGISTICS DIVISION: REVENUE DEVELOPMENT IN Q1 2017

#### REVENUE (EUR m)



#### **PARCEL & LOGISTICS DIVISION:**

 Revenue in Q1 2017 up by 17.2% following sale of trans-o-flex (excl. M&BM Express +14.5%)

#### SOUTH EAST/EASTERN EUROPE: +24.5%

- Segment change of M&BM Express (+ EUR 2.6m; previously Mail & Branch Network Division)
- Solid organic revenue growth (+9.9%), high price pressure
- Positive revenue development in Hungary and Slovakia

#### AUSTRIA: +15.6%

- Double-digit market growth due to e-commerce (basic underlying trend in volume development of +10%)
- Strong business before Easter and two additional working days
- Increase due to new product structure (Packet)

<sup>1</sup> Incl. revenue of trans-o-flex ThermoMed Austria GmbH

<sup>2</sup> The presentation of revenue in the Parcel & Logistics Division was adjusted. Exported services are recognised according to the net method (previously recognised as revenue and expenses for services used)





### PARCEL & LOGISTICS DIVISION: KEY ITEMS OF INCOME STATEMENT

EUR m	Q1 2016	Q1 2017	%	Δ	
Revenue excl. trans-o-flex	99.2	116.2	17.2%	17.0	Revenue growth of
Revenue	222.3	116.2	-47.7%	-106.1	14.5% excl. M&BM Express, Bulgaria
Premium	166.9	55.2	-66.9%	-111.7	
Standard	46.0	52.8	14.7%	6.8	
Other Parcel Services	9.3	8.2	-11.6%	-1.1	
Total revenue <sup>1</sup>	225.0	118.4	-47.4%	-106.6	
At equity consolidation	0.4	0.0	<-100%	-0.4	
EBITDA	10.5	14.7	39.7%	4.2	
EBITDA margin <sup>2</sup>	4.7%	12.4%	-	-	Impairment loss of
Depreciation, amortisation and impairment	-2.8	-5.3	-91.4%	-2.5	EUR 2.7m in Croatia
EBIT	7.8	9.4	21.2%	1.6	
EBIT margin <sup>2</sup>	3.4%	7.9%	-	-	EBIT margin of 7.9% in Q1 2017



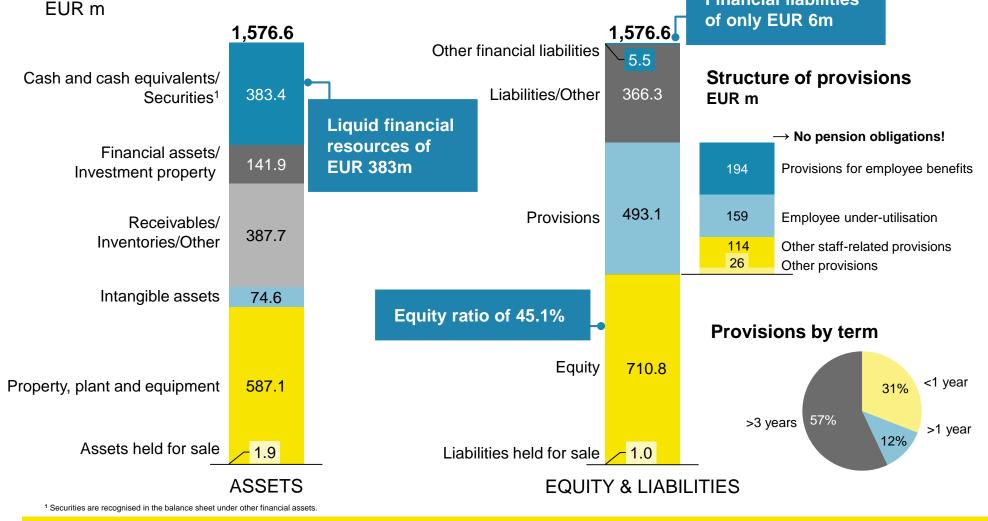
<sup>1</sup> Incl. revenue with other segments <sup>2</sup> EBIT margin, EBITDA margin in relation to total revenue



**Financial liabilities** 

### **SOLID BALANCE SHEET STRUCTURE**

**BALANCE SHEET AS AT MARCH 31, 2017** 

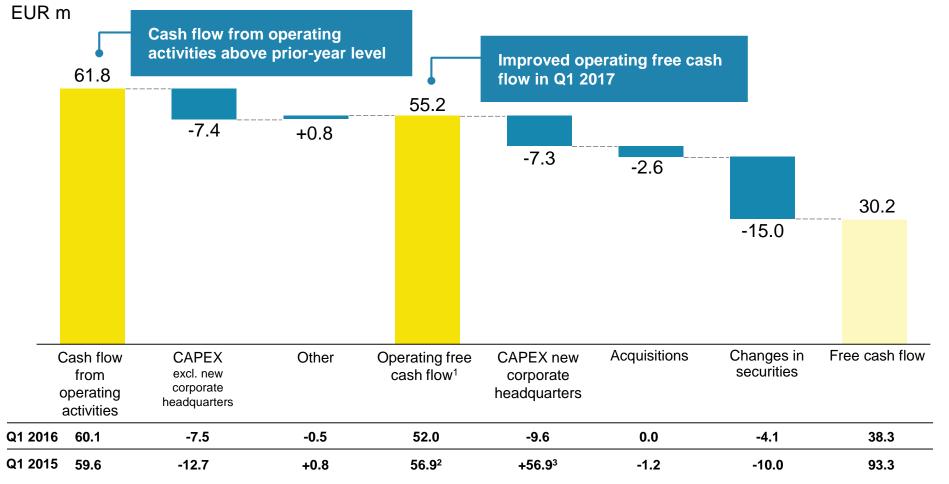


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### **ROBUST CASH FLOW IN Q1 2017**

#### **CASH FLOW DEVELOPMENT**



<sup>1</sup> Before CAPEX for the new corporate headquarters, acquisitions and securities

<sup>2</sup> Excl. tax payments of EUR 9.2m in connection with the sale of the former corporate headquarters

<sup>3</sup> Incl. remaining purchase price for the former corporate headquarters (EUR 60m)



### **INVESTMENT AND PROJECT DEVELOPMENT IN 2017**

#### NEW CORPORATE HEADQUARTERS

- Completion Q3 2017 and relocation in Q4 2017
- 49,300 m<sup>2</sup> total floor space;
   26,000 m<sup>2</sup> office space;
   5,300 m<sup>2</sup> shopping/catering space
- Implementation "in time & budget"

# SORTING CENTER IN THE NORTH OF VIENNA

- New parcel logistics centre to handle growing parcel volumes in Austria
- Location: Langenzersdorf (north of Vienna)
- 100,000m<sup>2</sup> land area
- Construction planned for 2017/18

#### PROJECT DEVELOPMENT NEUTORGASSE

- Development/expansion of an historic property currently owned by Austrian Post in Vienna's first district
- Apartments with a total living space of 4,400m<sup>2</sup>
- Sale of 25 units launched in October 2016, already 34% sold
- www.cotton-residence.at







- 1. Highlights and Overview
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### **UNCHANGED OUTLOOK FOR 2017**

Market environment	<ul> <li>5% volume decline p.a. of traditional letter mail due to electronic substitution</li> <li>Volatile advertising business during the course of the year</li> <li>Growing parcel volumes due to online shopping, intense competition</li> </ul>
Revenue	<ul> <li>Target is to maintain 2017 revenue at a stable level (2016 revenue of EUR 1.9bn excl. trans-o-flex)</li> <li>Focus on strengthening quality leadership and further developing postal and financial services on the basis of current customer needs</li> </ul>
Investments	<ul> <li>Investments in efficiency increases, service improvement and capacity expansion</li> <li>Operating CAPEX of about EUR 70-80m planned in 2017</li> </ul>
Earnings	<ul> <li>Further process and structural optimisation</li> <li>Target of achieving stable operating EBIT at the same level as in 2016 (EBIT 2016 of EUR 202.3m)</li> </ul>



### CONTACT

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#### **Financial calendar 2017**

August 10, 2017Half-Year Financial Report 2017November 15, 2017Interim Report Q1-3 2017

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