

# AUSTRIAN POST INVESTOR PRESENTATION Q1-3 2018

Walter Oblin/CFO Vienna, November 15, 2018





### **1. HIGHLIGHTS AND OVERVIEW**

2. Strategy Implementation

3. Group Results Q1-3 2018

4. Outlook 2018 and 2019



## HIGHLIGHTS Q1-3 2018



**Market:** Continuation of basic trends in Austria: addressed letter mail volumes principally in decline, positive special effects in the third-quarter, double-digit parcel growth against tough competition



**Revenue:** Slight rise of 0.8% in Q1-3 2018; revenue decline in the Mail & Branch Network Division (-2.6%) offset by parcel growth (+11.5%)



**Earnings:** EBIT increase of 1.5% to EUR 141.9m due to solid revenue development and cost discipline



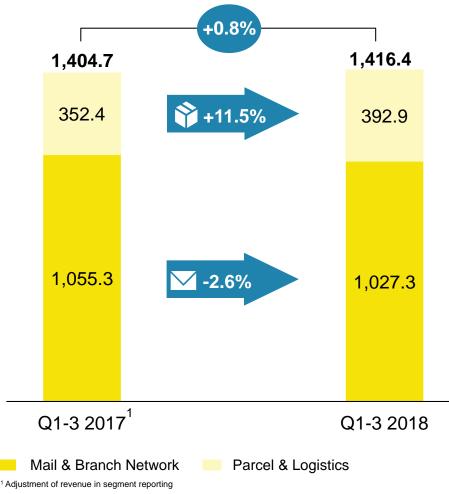
**Outlook 2018 and 2019:** Objective of achieving ongoing stability in revenue and operating earnings



### SLIGHT REVENUE IMPROVEMENT DUE TO PARCEL GROWTH

#### **REVENUE DEVELOPMENT**

EUR m



#### GROUP: +0.8% (Q3: +2.3%)

• Slight revenue increase due to moderate letter mail decline and strong parcel growth

#### PARCEL & LOGISTICS: +11.5% (Q3: +10.3%)

- Basic upward revenue trend of 10% in Austria in 2018
- Additional revenue related to segment change of Weber Escal, Croatia

### MAIL & BRANCH NETWORK: -2.6% (Q3: -0.5%)

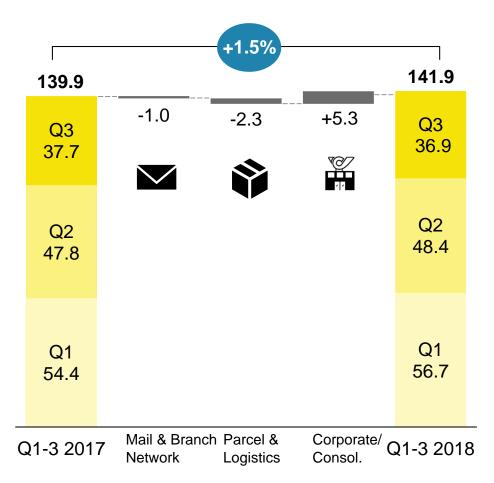
- New product structure well received by customers
- Lower advertising mail revenue due to positive special effects in 2017
- Revenue decrease in financial services with BAWAG
   P.S.K. related to step-by-step redimensioning



## **IMPROVED OPERATING EARNINGS (EBIT)**

#### **EBIT DEVELOPMENT**

EUR m



#### **MAIL & BRANCH NETWORK:**

- EBIT decline of EUR 1.0m in Q1-3 2018 (+EUR 5.3m in Q3)
- Already in Q1 2018: provisions for redimensioning of financial services (-EUR 21.6m) largely compensated by one-off income as a result of the dissolution of the partnership with BAWAG P.S.K. (+EUR 20.1m)

#### PARCEL & LOGISTICS:

• EBIT down by EUR 2.3m in Q1-3 2018 against the backdrop of intense competition and high cost pressure (-EUR 3.7m in Q3)

#### **CORPORATE:**

- EBIT improvement of EUR 5.3m in Q1-3 2018 (-EUR 2.4m in Q3)
- Lower expenses for social plan models



1. Highlights and Overview

### **2. STRATEGY IMPLEMENTATION**

3. Group Results Q1-3 2018

4. Outlook 2018 and 2019



# **CLEAR STRATEGIC PRIORITIES**

#### **1** DEFENDING MARKET LEADERSHIP IN THE CORE BUSINESS

Safeguarding market position in a competitive environment



#### **2.** PROFITABLE GROWTH IN SELECTED MARKETS

Focusing and performance enhancement



# **3.** OPTIMISING THE COST STRUCTURE

Logistics infrastructure and process optimisation



#### **4** CUSTOMER ORIENTATION AND INNOVATION

Promotion of self-service solutions and service improvements





# LETTER MAIL AND DIRECT MAIL IN AUSTRIA

#### LETTER MAIL

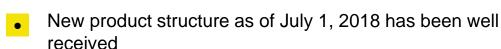






#### **DIRECT MAIL/MEDIA POST**





CURRENT TRENDS

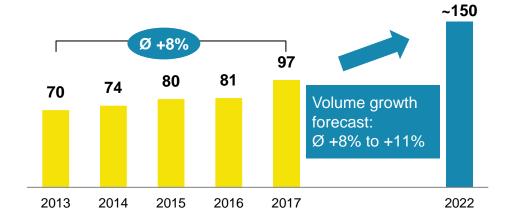
- 50% of letter mail volume currently sent ECO by customers (2-3 days delivery time)
- 50% sent as PRIO products (next day delivery)
- Basic volume trend principally in decline due to e-substitution
- Positive special effects and mailings, especially in Q3 2018 (banks, information on data protection)
  - Volumes below very high prior-year level (impetus from sales campaigns in 2017)
- Perceptible uncertainty in addressed mail because of GDPR
- Unaddressed direct mail: positive stimulus in unaddressed direct mail business from retail food sector but decline from furniture business



# **PARCEL & LOGISTICS BUSINESS IN AUSTRIA**

#### **AUSTRIAN POST PARCEL VOLUMES**

(millions of parcels)



#### **MARKET SHARES BY VOLUME 2017**

**CURRENT TRENDS** 

- Approx. 10% volume rise in Austria in Q1-3 2018
- Additional volumes lead to higher logistics costs in case of capacity bottlenecks
- Top priority is to expand sorting capacities
- Ongoing intense competition and increased own delivery by one large customer expected in Vienna
- Forecast of low to mid single-digit growth in 2019

Source: BRANCHENRADAR.com Marktanalyse GmbH, February 2018

# **2** BRANCH NETWORK: STABILITY IN THE CORE BUSINESS, REDIMENSIONING OF FINANCIAL SERVICES

#### **1,779 POSTAL SERVICE POINTS**

- **38m CUSTOMER CONTACTS** p.a. in the branch offices
- **19m CUSTOMER CONTACTS** p.a. at postal partners

#### THREE PRODUCT GROUPS CONTINUE TO BE A FIXED PART OF THE SERVICE OFFERING

#### **POSTAL PRODUCTS**

#### **TELECOMMUNICATIONS & RETAIL GOODS**



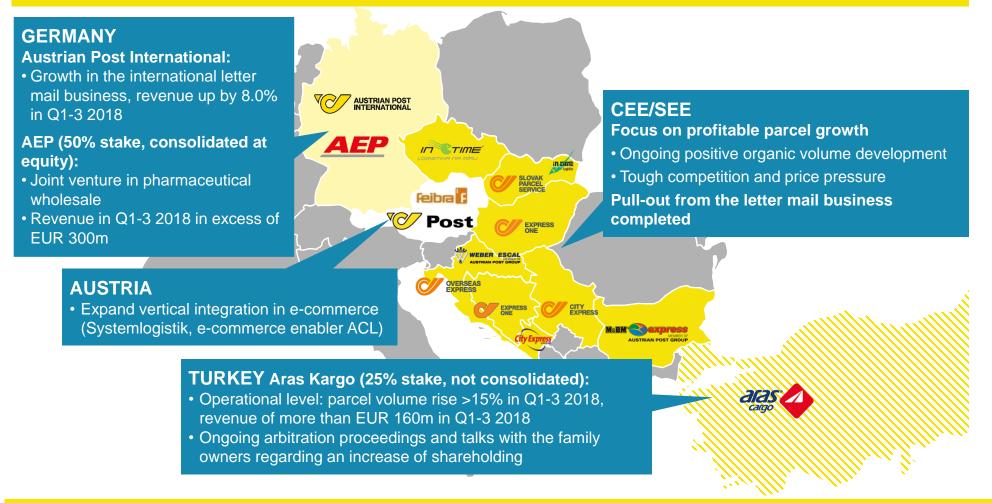
#### **FINANCIAL SERVICES – NEW PARTNERSHIP**

- Agreement on step-by-step dissolution of cooperation with banking partner BAWAG P.S.K. by the end of 2019 (special payment of EUR 107m received in Q1 2018)
- Redimensioning initiated for banking consulting services, counter transactions unchanged
- Implementation of partnership with FinTech Group >>> fintech group
  - Founding of a 50/50 joint venture with the FinTech Group AG
  - New financial services offering in preparation
  - Austrian Post acquired 6.5% of FinTech Group AG



# **2** GROWTH IN SELECTED MARKETS

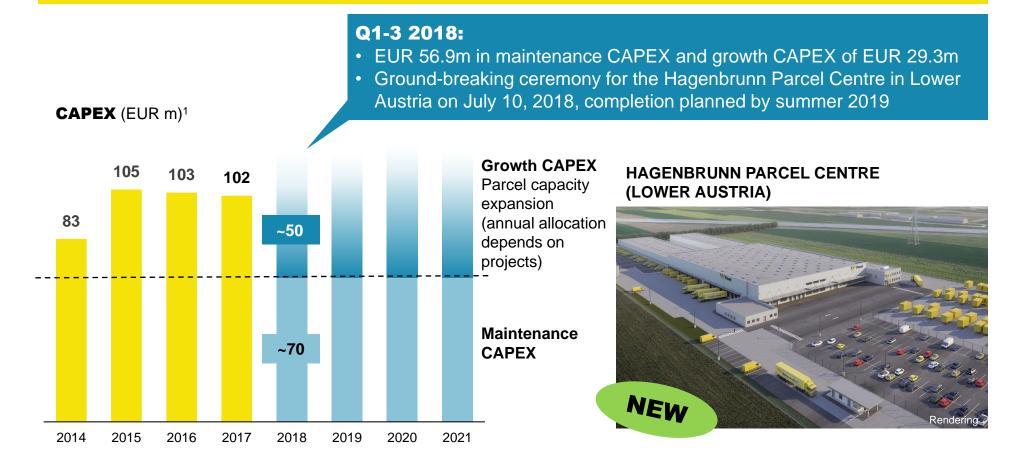
#### **GROWTH FOCUS ON PARCEL & LOGISTICS**





# **3** CAPACITY AND QUALITY DRIVE

#### **EXPANSION OF PARCEL LOGISTICS IN AUSTRIA**

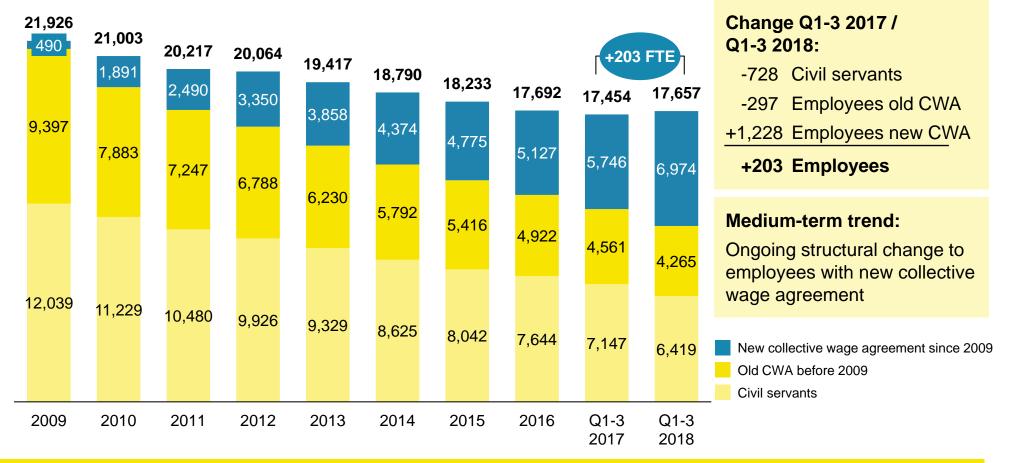


<sup>1</sup> 2014-2017 including CAPEX for the new corporate headquarters



# **3** STAFF STRUCTURE IN AUSTRIA

#### FULL-TIME EQUIVALENTS IN THE AUSTRIAN CORE BUSINESS (average for the period)





# **4** FURTHER EXPANSION OF SELF-SERVICE CUSTOMER SOLUTIONS

31,210 PICK-UP BOXES	329 PICK-UP STATIONS	402 DROP-OFF BOXES	
Q1-3 2018: >1.7m items	Q1-3 2018: >2.2m items	Q1-3 2018: >3.6m items	I
Jun.12 Sep.18	Nov.13 Sep.18	Nov.13 Sep.18	Num solu Item mon
MEDIUM-TERM GOAL TO DO	OUBLE THE NUMBER OF SELF	-SERVICE SOLUTIONS	



# **NEW OFFERINGS FOR ENHANCED CUSTOMER SERVICE**

#### **NEW SERVICE: "ALLESPOST" (ALL PARCELS BY POST)**

- Start of pilot operations Customers would like to actively select their delivery company, not possible with many mail order companies
  - $\rightarrow$  Solution: "AllesPost"
- · By designating the "AllesPost" address, all items are delivered by Austrian Post
- In this way the customer can use Austrian Post services (e.g. Post App, parcel redirection, delivery authorisation, delivery on the desired day)





- 1. Highlights and Overview
- 2. Strategy Implementation
- 3. GROUP RESULTS Q1-3 2018
- 4. Outlook 2018 and 2019



## **Q1-3 2018 FINANCIAL INDICATORS AT A GLANCE**

	Q1-3 2017	Q1-3 2018	
Revenue (EUR m)	1,404.7	1,416.4	Revenue slightly above the previous year (+0.8%)
EBITDA margin	14.1%	14.6%	Improved EBITDA margin of 14.6%
EBIT margin	10.0%	10.0%	Stable profitability
Earnings/share (EUR)	1.57	1.56	Earnings per share at the prior-year level
Cash flow (EUR m)	166.5	252.5	Strong increase in the cash flow from operating activities due to special payment by BAWAG P.S.K.
Equity ratio	43.3%	39.6%	Increased equity; lower equity ratio due to higher balance sheet total



## **KEY INCOME STATEMENT INDICATORS**

EUR m	Q1-3 2017 <sup>1</sup>	Q1-3 2018	%	Δ	Q3 2017 <sup>1</sup>	Q3 2018		
Revenue	1,404.7	1,416.4	0.8%	11.7	451.0	461.1	+EUR 20.1m one-off	
Other operating income	43.2	73.9	71.1%	30.7	15.5	22.9	income already in Q1 due to dissolution of	
Raw materials, consumables and services used	-296.5	-313.3	-5.7%	-16.8	-100.2	-107.0	BAWAG P.S.K. partnership	
Staff costs	-744.8	-756.9	-1.6%	-12.1	-230.4	-240.4	Provisions of	
Other operating costs	-206.7	-211.3	-2.2%	-4.6	-80.0	-73.4	EUR 21.6m for	
At equity consolidation	-1.1	-1.7	-57.1%	-0.6	-0.4	-0.5	redimensioning of financial services	
EBITDA	198.7	207.1	4.2%	8.4	55.4	62.8		
EBITDA margin	14.1%	14.6%	-	-	12.3%	13.6%		
Depreciation, amortisation and impairment	-58.8	-65.2	-10.8%	-6.3	-17.7	-25.9		
EBIT	139.9	141.9	1.5%	2.0	37.7	36.9		
EBIT margin	10.0%	10.0%	-	-	8.4%	8.0%		
Other financial result	0.6	4.2	>100%	3.6	0.7	1.0	Stable EBIT margin of 10%	
Income tax	-34.7	-40.9	-17.9%	-6.2	-8.8	-8.5	Higher income tax	
Profit for the period	105.9	105.3	-0.6%	-0.6	29.7	29.4	payment (partly from	
Earnings per share (EUR) <sup>2</sup>	1.57	1.56	-0.8%	-0.01	0.44	0.43	previous years)	

<sup>1</sup> Adjustment of revenue in segment reporting <sup>2</sup> Undiluted earnings per share in relation to 67,552,638 shares



### **MAIL & BRANCH NETWORK DIVISION:** Q1-3 2018 REVENUE DEVELOPMENT

#### LETTER MAIL & MAIL SOLUTIONS (EUR m)

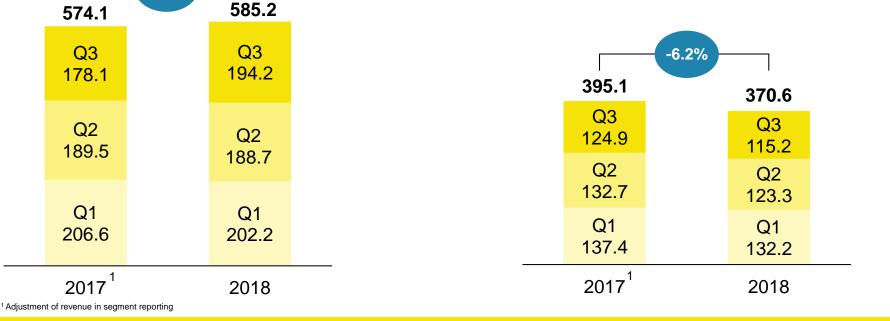
- Good Q3 2018 in the core business
- Volume development supported by one-time mailings
- New product structure has been well received

+1.9%

- Revenue increase due to positive special effects
- More international e-commerce volumes (+EUR 12.0m)
- Positive development of Mail Solutions (+EUR 4.0)

#### DIRECT MAIL/MEDIA POST (EUR m)

- Operating revenue down by about 2-3%, significant election effects in 2017
- Addressed mail volumes in decline (negatively impacted by uncertainty relating to GDPR)
- Loss in revenue due to pull-out from CEE/SEE market and changed product assignment (-EUR 13.7m)





#### **MAIL & BRANCH NETWORK DIVISION:** $\searrow$ **INCOME STATEMENT**

EUR m	Q1-3 2017 <sup>1</sup>	Q1-3 2018	%	Δ	Q3 2017 <sup>1</sup>	Q3 2018		
Revenue	1,055.3	1,027.3	-2.6%	-28.0	333.9	332.3	Good development due to e-commerce and new	
Letter Mail & Mail-Solutions	574.1	585.2	1.9%	11.2	178.1	194.2	product structure	
Direct Mail	298.3	277.9	-6.8%	-20.4	95.2	86.9	Market pull-out in CEE/	
Media Post	96.8	92.8	-4.1%	-4.0	29.7	28.2	SEE and changed product assignment:	
Branch Services	86.2	71.5	-17.0%	-14.7	31.0	22.9	-EUR 13.7m	
Revenue intra-Group	71.9	79.7	10.8%	7.8	24.3	26.7	Drop in financial	
Total revenue	1,127.2	1,107.1	-1.8%	-20.2	358.2	359.1	services due to dissolution agreement	
EBITDA	217.8	214.0	-1.7%	-3.8	59.8	65.5	, i i i i i i i i i i i i i i i i i i i	
EBITDA margin <sup>2</sup>	19.3%	19.3%	-	-	16.7%	18.3%		
Depreciation, amortisation and impairment	-17.8	-14.9	15.8%	2.8	-4.8	-5.2		
EBIT	200.0	199.0	-0.5%	-1.0	55.1	60.3	Stable EBIT related to	
EBIT margin <sup>2</sup>	17.7%	18.0%	-	-	15.4%	16.8%	<ul> <li>cost discipline and synergy effects</li> </ul>	

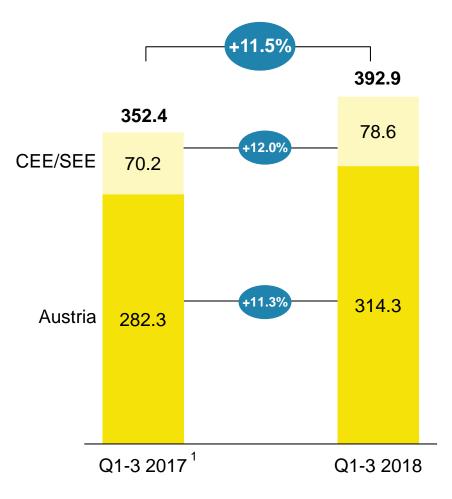
<sup>1</sup> Adjustment of revenue in segment reporting <sup>2</sup> EBIT margin/EBITDA margin in relation to total revenue





### **PARCEL & LOGISTICS DIVISION: Q1-3 2018 REVENUE DEVELOPMENT**

#### **REVENUE** (EUR m)



#### **PARCEL & LOGISTICS DIVISION: +11.5%** (Q3: +10.3%)

Revenue growth in Q1-3 2018 excl. segment change of Weber Escal +9.1% (Q3: +8.0%)

#### CEE/SEE: +12.0% (Q3: +9.4%)

- Stable development of operating revenue, high price pressure
- Segment change of Weber Escal (+EUR 8.3m; previously Mail & Branch Network Division)

#### AUSTRIA: +11.3% (Q3: +10.5%)

- Basic upward revenue trend in Q1-3 2018 of about 10%; e-commerce drives growth at broad customer base
- Full consolidation of e-commerce enabler ACL as at ٠ November 1, 2017 (+EUR 4.3m in Q1-3 2018)





### PARCEL & LOGISTICS DIVISION: INCOME STATEMENT

EUR m	Q1-3 2017 <sup>1</sup>	Q1-3 2018	%	Δ	Q3 2017 <sup>1</sup>	Q3 2018		
Revenue	352.4	392.9	11.5%	40.4	118.1	130.2	+9.1% revenue increase excl. segment change of	
Premium	171.3	188.4	10.0%	17.1	59.1	65.1	Weber Escal, Croatia	
Standard	155.5	163.5	5.1%	7.9	50.6	51.7		
Other Parcel Services	25.6	41.0	60.3%	15.4	8.3	13.5	Segment change of Weber Escal +EUR 8.3m	
Revenue intra-Group	3.5	3.7	3.8%	0.1	1.1	1.1	and full consolidation	
Total revenue	356.0	396.5	11.4%	40.6	119.2	131.4	ACL +EUR 4.3m	
EBITDA	39.5	34.8	-11.8%	-4.7	12.5	9.0		
EBITDA margin <sup>2</sup>	11.1%	8.8%	-	-	10.5%	6.9%		
Depreciation, amortisation and impairment	-10.5	-8.2	22.5%	2.4	-2.6	-2.8	EBIT negatively impacted by higher expenses	
EBIT	28.9	26.6	-8.0%	-2.3	10.0	6.3	(logistics network	
EBIT margin <sup>2</sup>	8.1%	6.7%	-	-	8.4%	4.8%	<ul> <li>bottlenecks, additional IT and consulting costs)</li> </ul>	

<sup>1</sup> Adjustmeent of revenue in segment reporting

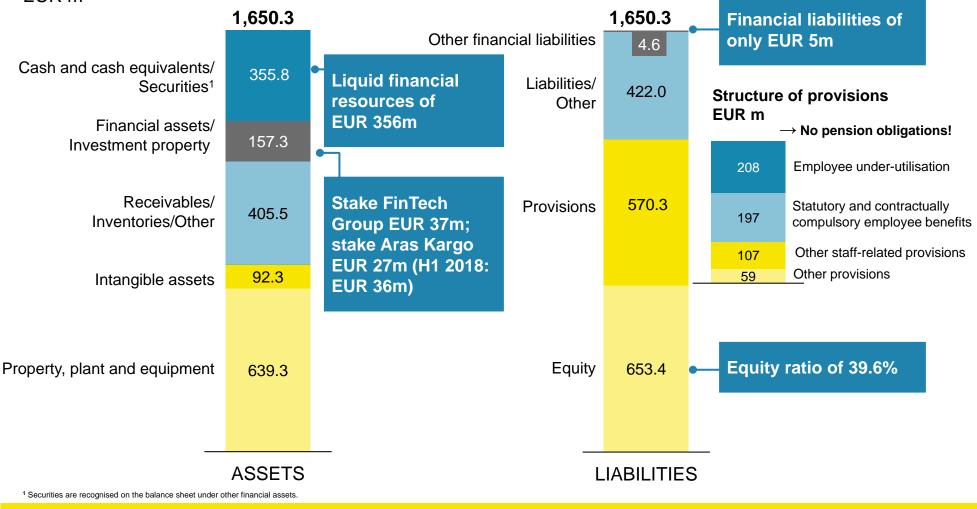
<sup>2</sup> EBIT margin/EBITDA margin in relation to total revenue



## **SOLID BALANCE SHEET STRUCTURE**

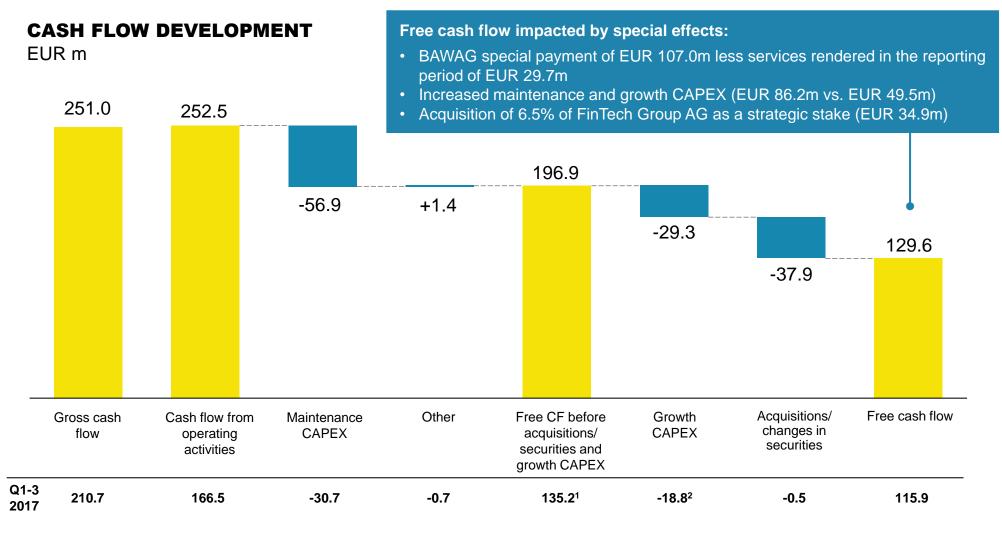
#### **BALANCE SHEET AS AT SEPTEMBER 30, 2018**

EUR m





## **SPECIAL CASH FLOW EFFECTS IN Q1-3 2018**



<sup>1</sup> Free cash flow before acquisitions/securities and CAPEX new corporate headquarters

<sup>2</sup> CAPEX new corporate headquarters



- 1. Highlights and Overview
- 2. Strategy Implementation
- 3. Group Results Q1-3 2018
- 4. OUTLOOK 2018 AND 2019





## **OUTLOOK 2018 AND 2019**

Market environment	<ul> <li>Approx. 5% volume decline p.a. of addressed letter mail</li> <li>Direct mail business dependent on dynamics of the particular customer segment</li> <li>Basic rise in parcel volumes, tough competition and price pressure, own delivery of a large-volume customer in the Vienna region</li> </ul>
Revenue	<ul> <li>Stable revenue development continues to be expected in 2018</li> <li>Revenue forecast also shows stability in 2019 <ul> <li>Assuming a further increase in parcel revenue and moderate drop in mail revenue</li> <li>Build-up a new, nationwide financial services business by the beginning of 2020 and implementation of a banking joint venture with FinTech Group AG</li> </ul> </li> </ul>
Investments	<ul> <li>Maintenance investments of about EUR 70m p.a. in both 2018 and 2019</li> <li>Growth investments of about EUR 50m in 2018 (focus on Hagenbrunn, Lower Austria)</li> <li>Growth investments in 2019 of more than EUR 50m through the new parcel distribution centres (Hagebrunn/Lower Austria, Kalsdorf/Graz), alongside the possible expansion of properties or acquisition of new land (e.g. by the logistics centre in the south of Vienna)</li> </ul>
Earnings	<ul> <li>Forecast of stable earnings in 2018 remains unchanged (EBIT 2017: EUR 207.8m)</li> <li>Achieving stability in operating earnings is also the target for 2019</li> </ul>



# CONTACT

#### **Austrian Post**

Investor Relations Rochusplatz 1, 1030 Vienna Website: www.post.at/ir E-mail: investor@post.at Phone: +43 57767-30401

#### Financial calendar 2019

March 14, 2019	Annual Results 2018
April 11, 2019	Annual General Meeting
April 23 /April 25, 2019	Ex-Day/Dividend Payment Day
May 16, 2019	Interim Report Q1 2019
August 9, 2019	Half-Year Financial Report 2019
November 14, 2019	Interim Report Q1-3 2019

#### Disclaimer

This presentation contains forward-looking statements, based on the currently held beliefs and assumptions of the management of Austrian Post, which are expressed in good faith and, in their opinion, reasonable. These statements may be identified by words such as "expectation" or "target" and similar expressions, or by their context. Forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause the actual results, financial condition, performance, or achievements of Austrian Post, or results of the postal industry generally, to differ materially from the results, financial condition, performance or achievements expressed or implied by such forward-looking statements. Given these risks, uncertainties and other factors, recipients of this document are cautioned not to place undue reliance on the forward-looking statements. Austrian Post disclaims any obligation to update these forward-looking statements to reflect future events or developments.

Austrian Post | Legal form: limited company under Austrian law | Registered seat in the Municipality of Vienna | Commercial register number

FN 180219d of the Commercial Court of Vienna

This presentation can contain legally protected and confidential information and is protected by copyright. The reproduction, dissemination or duplication of this presentation, either in part or as a whole, requires the express written permission of Austrian Post.