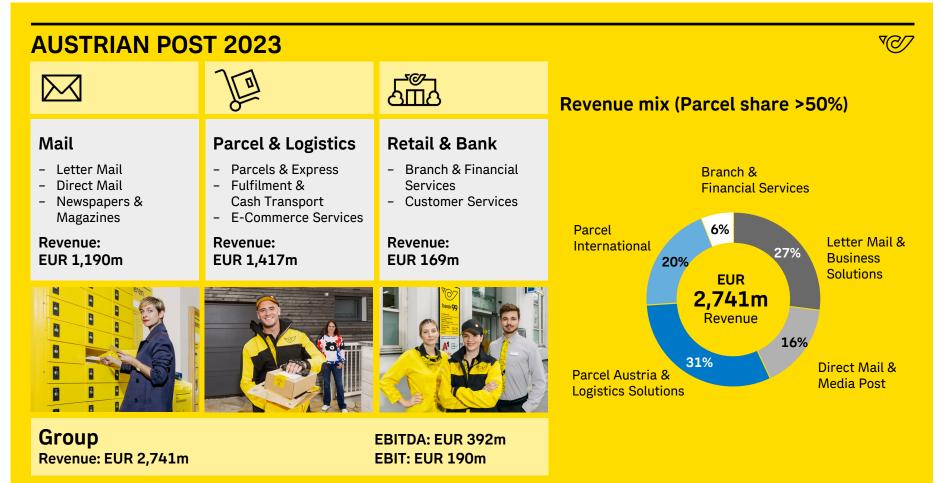
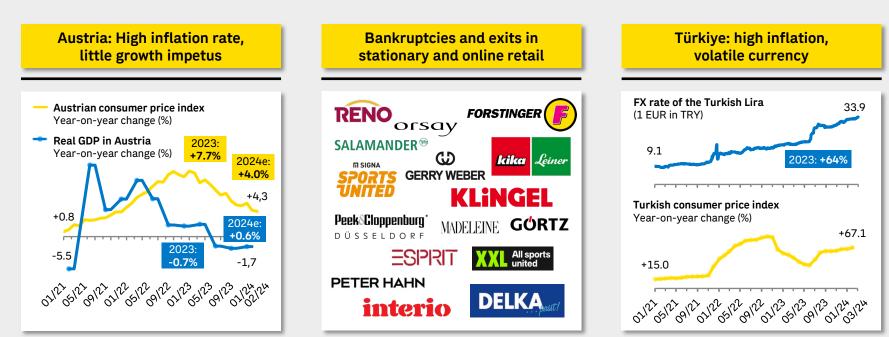


# **Investor Presentation**



### DIFFICULT ECONOMIC ENVIRONMENT: INFLATION CHANGES CONSUMER BEHAVIOUR AND THE RETAIL LANDSCAPE

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Source: Austrian National Bank (March 2024); Central Bank of the Republic of Türkiye (March 2024), Basis 2003=100

for Austria (February 2024)

# GROWTH IN THE PARCEL AND FINANCIAL SERVICES BUSINESSES, DECLINE IN MAIL PRODUCTS



Current trends Q4 2023 FY 2023 EUR m - Higher revenue despite a challenging market environment Revenue 2,740.8 +8.7% Group - Good earnings situation thanks to cost EBITDA +5.0% 391.6 and price discipline EBIT +1.0%190.2 Letter Mail: Declining volume 2023 after strong year 2022 -2.3% 1,190.4 Mail Revenue - Direct Mail: Weak economy puts pressure on the  $\mathbb{M}$ retail sector - Cost efficiency and price adjustments are important +16.6% 1,416.5 Revenue - Strong growth also in Q4 Parcel & - Austria +10.9% Revenue in Austria +12.3% \_ Logistics - Türkive +41.0%Revenue in Türkiye +30.2% CEE/SEE +15.2%Revenue in CEE/SEE +23.6% Retail & - Improved market environment for retail banks +37.6% 168.6 Revenue - Increasing Income from Financial Services Bank

#### (+5.1% excl. Parcel Türkiye) **Retail & Bank** 2,740.8

Growth of financial services due to improved interest rate environment

Increase of Income from Financial Services to EUR 128.0m (+54.2%)

#### **Parcel & Logistics**

- Positive volume and revenue growth in all regions \_
- Strong growth in Türkiye supported by the good exchange rate development

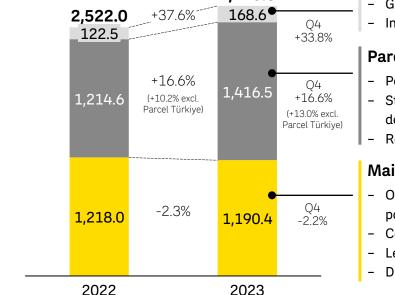
- Revenue Parcel Austria +10.9% / Türkiye +41.0% / CEE/SEE +15.2%

#### Mail

- Ongoing structural decline in letter mail and direct mail volumes, positive special effects in the previous year (elections, energy bonus)
- Counteracting product and pricing measures \_
- Letter Mail/Business Solutions: -2.3% to EUR 750.4m
- Direct Mail/Media Post: -2.1% to EUR 440.0m

**Revenue development** 

EUR m



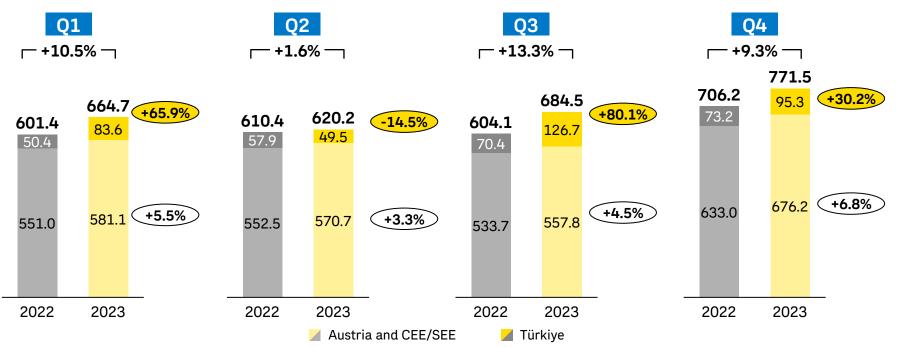
+8.7%

## GROUP REVENUE UP 8.7% IN 2023, STRONG BUSINESS IN TÜRKIYE



### REVENUE IN TÜRKIYE SIGNIFICANTLY IMPACTED DURING THE YEAR BY EXCHANGE RATE DEVELOPMENTS

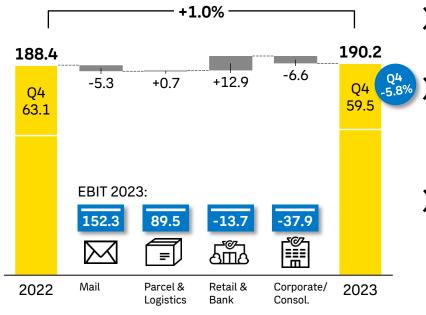
**Quarterly revenue comparison** EUR m



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### **GROUP EARNINGS IN 2023 UP TO EUR 190M**

EBIT development EUR m



### Mail

- Declining volumes partly compensated by price and cost discipline
- FY -3.3% to EUR 152.3m / Q4 +7.1% to EUR 50.2m

#### Parcel & Logistics

- Higher earnings in Austria and Türkiye
- Prior-year figure shows special effects of EUR 13.6m in connection with Aras Kargo (option valuation, hyperinflation, goodwill impairment)
- FY +0.8% to EUR 89.5m / Q4 -4.5% to EUR 28.8m

#### 🔪 Retail & Bank

- bank99 profits from high interest rates
- Special project: core banking migration (costs in upper single-digit range)
- FY +48.6% to minus EUR 13.7m / Q4 from minus EUR 1.8m to minus EUR 8.1m

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### **STRATEGY OF AUSTRIAN POST: AHEAD TO THE FUTURE**







Defending market leadership and profitability in the core business



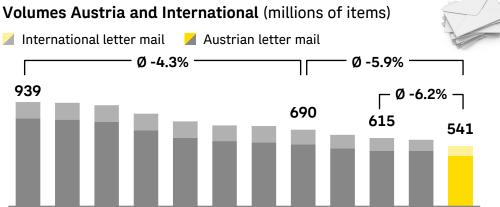
diversity and customer orientation as guideline for all activities



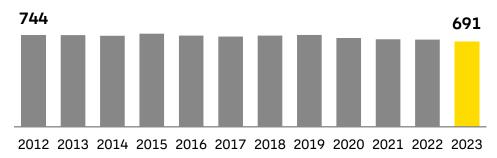


**3** Development of retail and digital offerings for private customers and SMEs

## **1** LETTER MAIL

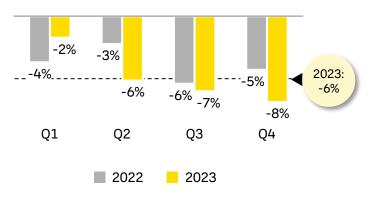


#### Revenue Austria and International (EUR m)



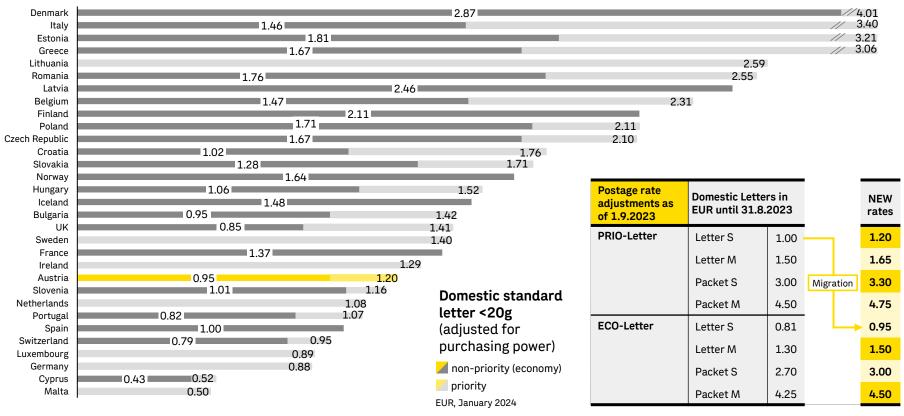
#### Letter Mail in Austria in 2023 (items adjusted for special effects)

- Accelerated letter mail decline since the COVID-19 pandemic
- Decline in international letter mail also includes \_ shift from mail to parcel products
- Steeper decline in 2023 than in 2022 due to positive prior-year special effects (elections, energy bonus)
- Adjusted letter mail volumes in Austria in 2023: 6% below the previous year

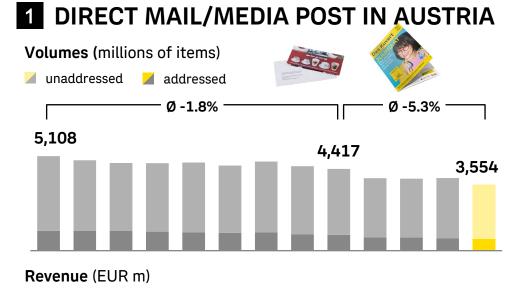


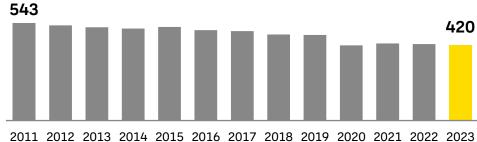
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### **1** PRIORITY AND NON-PRIORITY RATES IN EUROPE



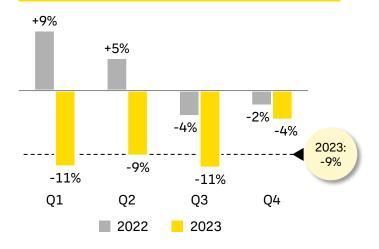
VD7





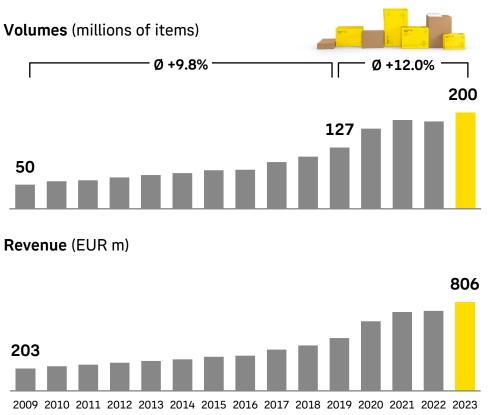
Direct Mail/Media Post volumes in 2023 (number of items adjusted daily)

- Accelerated volume decline since the COVID-19 pandemic
- Economic difficulties in some subsegments of the retail sector (exit of market participants)
- Consolidation effects in fixed shop retailing \_ (furniture sector)
- Volume decline of 9% in 2023



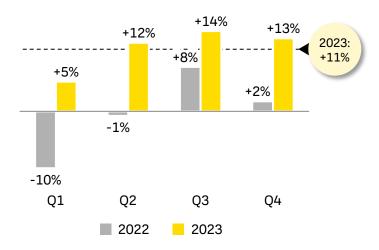
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### **1** PARCEL BUSINESS IN AUSTRIA

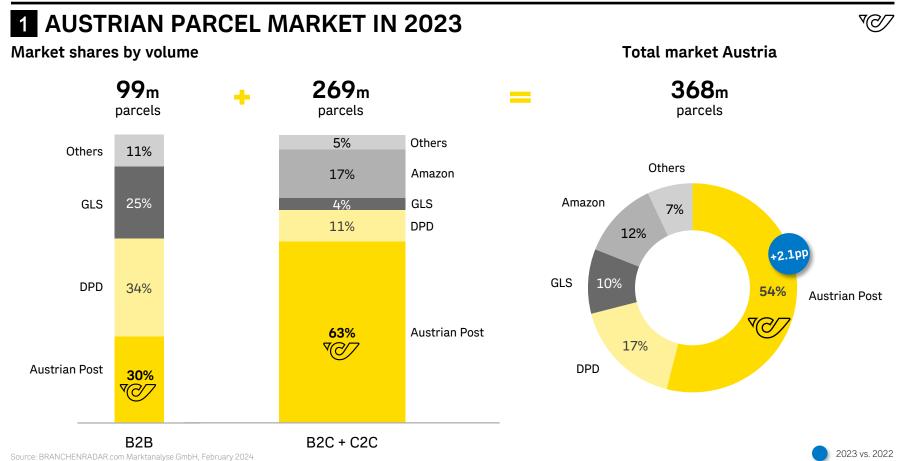


### Parcel volumes in 2023

- (number of items adjusted daily)
- Growth also after COVID-19 pandemic shows confidence in the quality of Austrian Post
- Disproportionately high increase of volumes from Asia
- Parcel growth in Austria of 11% vs. 2022 (items adjusted daily)



VOP



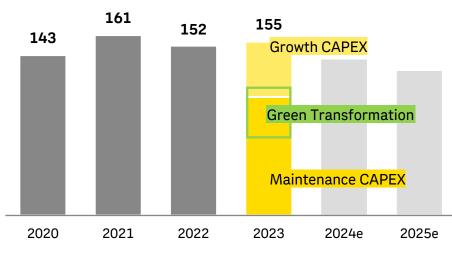
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### **1** INVESTMENTS IN A SUSTAINABLE INFRASTRUCTURE





#### CAPEX (EUR m)

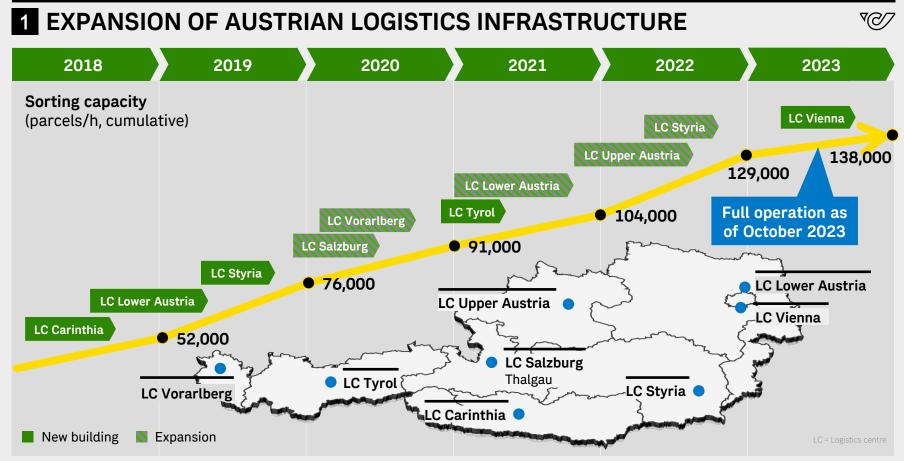


#### **CAPEX 2023**

- CAPEX of EUR 155.3m
- 68% Maintenance CAPEX, 32% Growth CAPEX
- A total of EUR 47.2m invested in green transformation (e-mobility, photovoltaic systems, e-charging infrastructure)

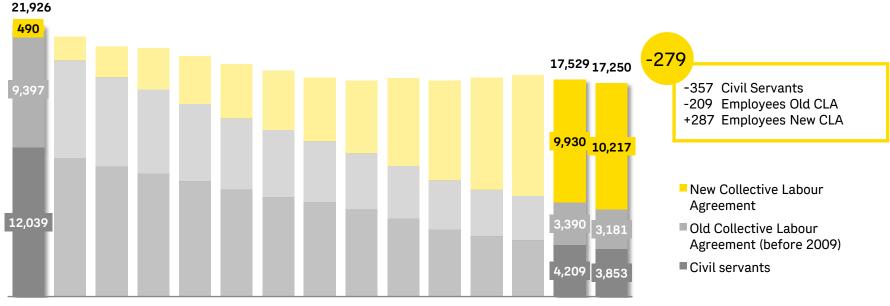
#### CAPEX forecast 2024e

- Expected level of about EUR 140-150m
- Investments mainly in automation, digitalisation and the green transformation as well as optimisation in the logistics network (growth)



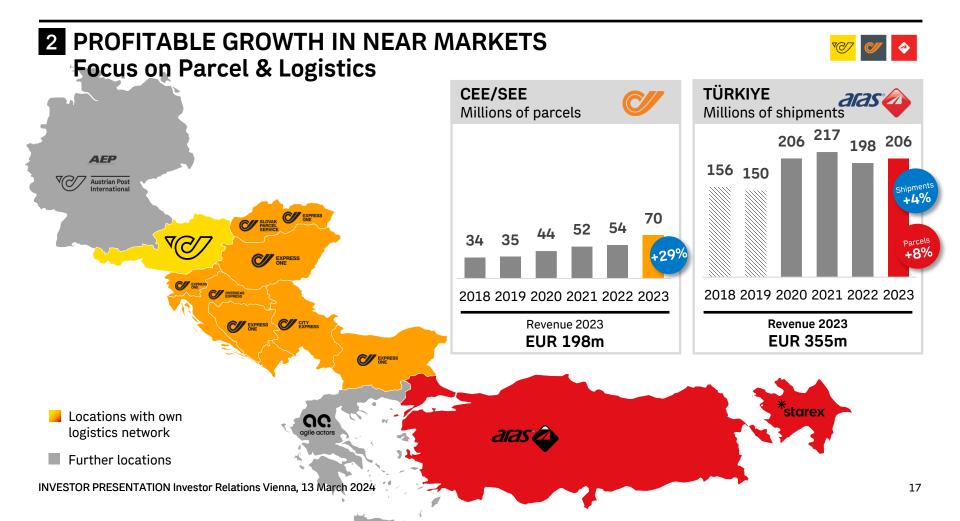
### 1 STAFF STRUCTURE IN AUSTRIA Employees in the Austrian core business

Full-time equivalents (average for the period)



2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023

VD7



#### EBIT margin above the Group average +130% -About 50% of cash on hand in the \_

32.6

2024

balance sheet in EUR/USD

- Positive volume (parcels +8%, parcels

and documents +4%) and TRY revenue

**Financial indicators** 

development (+130%)

- All investments and dividends financed \_ by the company's own cash flow
- Successful entry into the Azerbaijani market in 2023

FX rate of the Turkish Lira

15.2

2022

(1 EUR in TRY)

9.1

2021

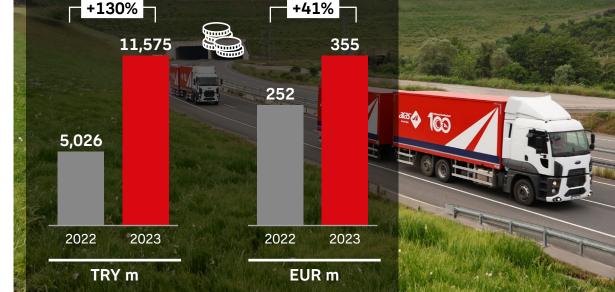
2023

20.0

18

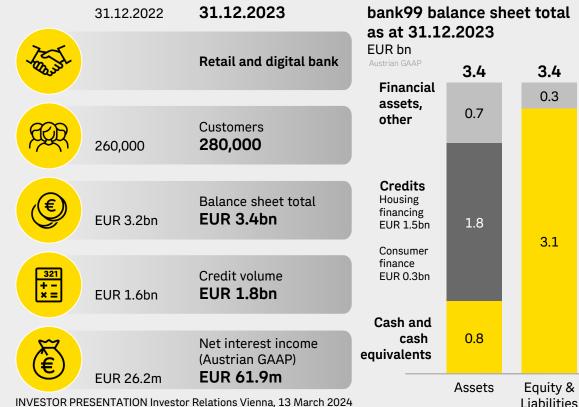
## **2** TÜRKIYE: GOOD OPERATIONAL DEVELOPMENT OF BUSINESS

Revenue





### **3 POSITIVE MOMENTUM DUE TO IMPROVED INTEREST-RATE ENVIRONMENT**



### Top issues 2024

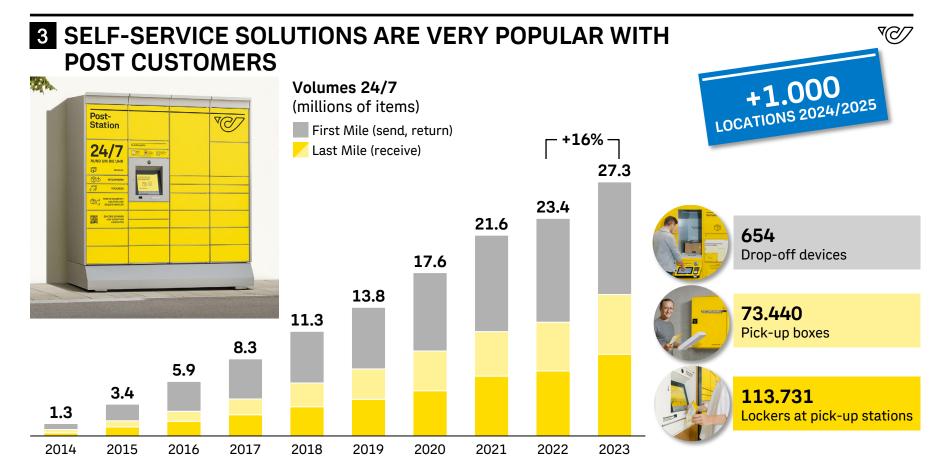
bank

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**INVESTOR PRESENTATION Investor Relations Vienna, 13 March 2024** 



### **AHEAD TO THE FUTURE**







Defending market leadership and profitability in the core business



Sustainability, diversity and customer orientation as guideline for all activities

2

Profitable growth in near markets

3 Development of retail and digital offerings for private customers and SMEs

### SUSTAINABILITY MASTERPLAN 2030



	Material Topics	Achieved in 2023
Economy & Customers Commercial success driven by sustainable and customer-focused services	<ol> <li>Sustainable appearance &amp; services</li> <li>Sustainable mail &amp; parcel products</li> <li>Sustainable procurement</li> <li>Sustainable governance &amp; compliance</li> <li>Stakeholder value</li> </ol>	<ul> <li>Increase in shipments in self-service solutions +16%</li> <li>Compliance check: 230 suppliers audited</li> <li>Dividend EUR 1.78<sup>1</sup> (5.4% return)</li> </ul>
Environment & Climate Decarbonisation of logistics thanks to environmental efficiency along the value chain	<ul> <li>6 Green &amp; efficient mobility</li> <li>7 Green &amp; efficient buildings</li> <li>8 Resource-efficient processes</li> <li>9 Circular economy</li> </ul>	<ul> <li>CO<sub>2</sub> reduction in Austria: -5.9%</li> <li>40% of our own delivery vehicles are electrically powered</li> <li>PV system output increased from 4.3 MWp to 9.4 MWp</li> </ul>
People & Social Top employer providing a safe and respectful work environment	<ol> <li>Corporate &amp; work culture</li> <li>Integrated diversity management</li> <li>Occupational health &amp; safety</li> <li>Digital responsibility - data protection &amp; data security</li> <li>Social dialogue &amp; partnerships</li> </ol>	<ul> <li>Employee satisfaction improved from 2.7 to 2.3</li> <li>Group-wide fluctuation down from 17.5 to 17.1</li> <li>Increase in the proportion of women in leadership positions from 34.7% to 35.0%</li> </ul>



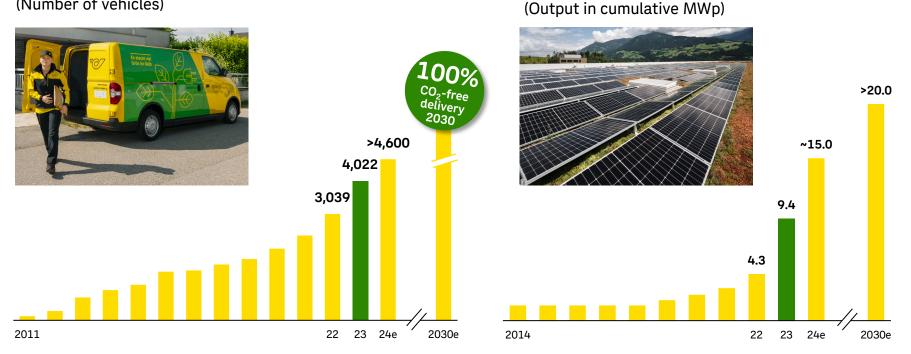
		2022	2023	Δ	Reduction in Austria through energy
Environmental indicators <sup>1</sup>					efficiency and
$CO_2e$ emissions (Scope 1–3, Post AG)	t CO <sub>2</sub> e	91,135	85,772	-5.9%	e-mobility
CO <sub>2</sub> e emissions (Scope 1–3, Group)	t CO <sub>2</sub> e	233,853	232,587	-0.5%	International increase due to parcel growth
$\rm CO_2 e$ emissions per shipment volume (Post AG)	kg CO <sub>2</sub> e/m³	19	16	-12.9%	CO <sub>2</sub> reduction with
E-vehicle fleet (Austria)	Number	3,039	4,022	+32.3%	increasing parcel quantities and volumes
Employee indicators (Group)					quantities and volumes
Percentage of female employees	FTE in %	28.6%	28.3%	-0.3pp	Steady increase in the
Women in leadership positions	%; Elly-Definition	34.7%	35.0%	+0.3pp	number of women in leadership positions
Employee turnover	Departures in %	17.5%	17.1%	-0.4pp	Occupational accidents
Occupational accidents	Number	1,103	1,096	-0.6%	decreased in the reporting period

<sup>1</sup> Calculation on the basis of the Greenhouse Gas Protocol A Corporate Accounting and Reporting Standard, Scope 3 excl. fuel and energy-related activities

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### **EXPANSION OF E-VEHICLE FLEET AND PV FACILITIES IN PROGRESS**

Ramp-up for e-vehicle fleet<sup>1</sup> (Number of vehicles)



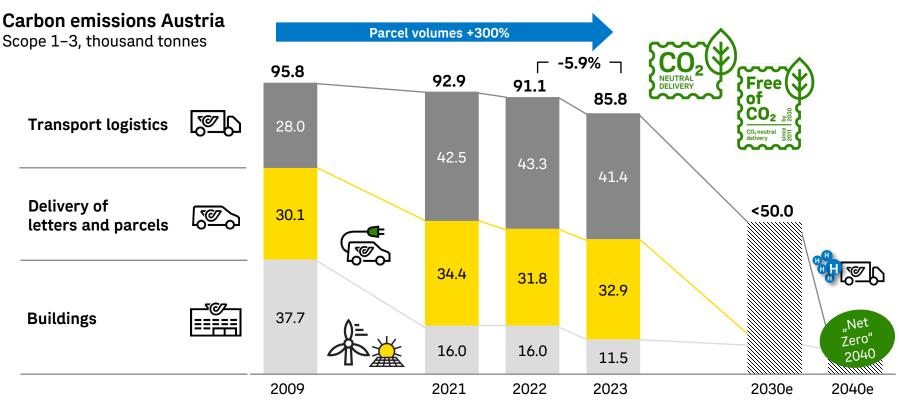
Photovoltaic facilities<sup>1</sup>

<sup>1</sup> Post AG

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### **DECARBONISATION – ROADMAP AUSTRIA**



Numbers of Austrian Post AG

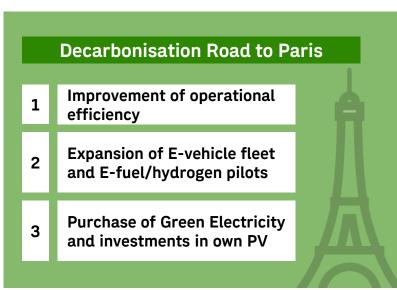
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### DECARBONIZATION TARGETS IN THE POST GROUP

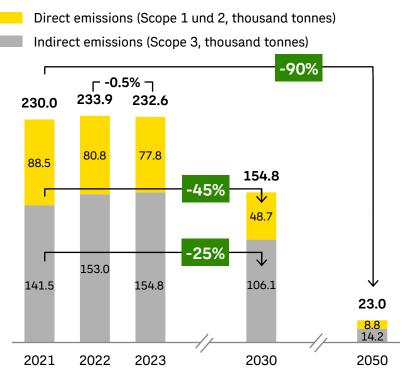




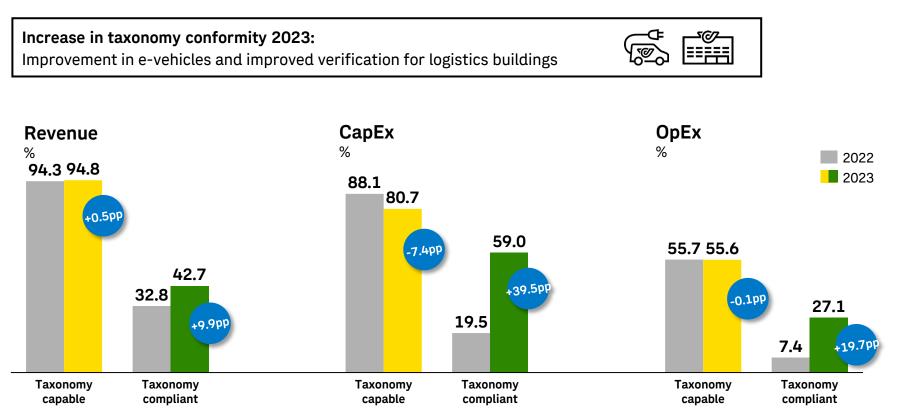
## BUSINESS 1.5°C

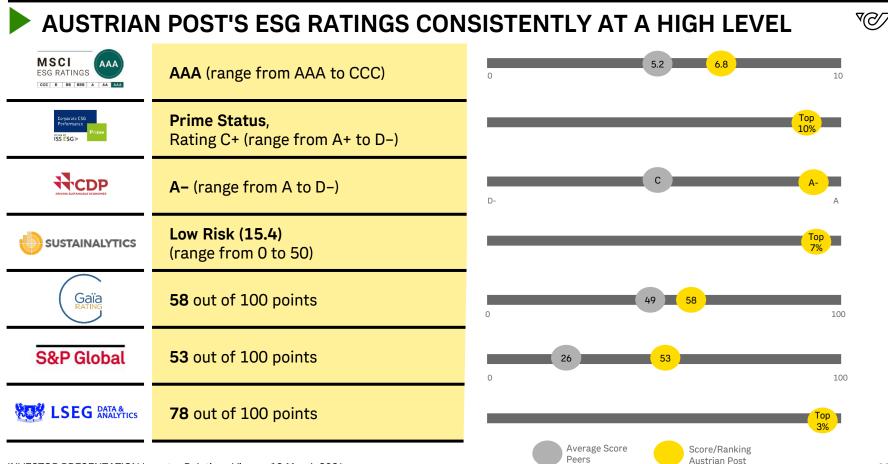


#### Group carbon emissions



### ► KEY FIGURES IN ACCORDANCE WITH THE EU TAXONOMY REGULATION V





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### FINANCIAL INDICATORS AT A GLANCE



	2022	2023	
Revenue (EUR m)	2,522.0	2,740.8	8.7% revenue growth to EUR 2.7 bn
EBITDA margin (%)	14.8	14.3	EBITDA margin down from 14.8% to 14.3% in 2023
EBIT margin (%)	7.5	6.9	EBIT margin of 6.9% vs. 7.5% in the previous year
Earnings/share (EUR)	1.86	1.96	Improved earnings per share of EUR 1.96
Cash flow (EUR m)	183.1	221.6	Strong operating free cash flow of EUR 221.6m

### **KEY INCOME STATEMENT INDICATORS**

EUR m	2022	2023	%	Δ	Q4 2022	Q4 2023	
Revenue	2,522.0	2,740.8	8.7%	218.8	706.2	771.5	Growth driven by the strong parcel business (+16.6%)
Other operating income	107.3	100.3	-6.5%	-6.9	28.3	23.4	
Raw materials, consumables and services used	-750.1	-832.4	-11.0%	-82.3	-218.9	-235.4	- Impairment of EUR 11.6m
Expenses for financial services	-11.3	-21.6	-90.6%	-10.3	-1.8	-9.7	
Staff costs	-1,144.2	-1,215.4	-6.2%	-71.2	-298.8	-328.7	
Other operating costs	-352.3	-387.4	-10.0%	-35.1	-102.3	-112.9	Positive special effects in
At equity consolidation	-0.3	2.1	>100%	2.5	-0.1	0.6	2023: capital gain of EUR
Net monetary gain	1.8	5.1	>100%	3.3	2.2	0.3	19.3m from a property sale 2022: effect of EUR +13.6m
EBITDA	372.7	391.6	5.0%	18.8	114.7	109.1	relating to Aras Kargo (option valuation,
EBITDA margin	14.8%	14.3%	-	-	16.2%	14.1%	hyperinflation, goodwill
Depreciation, amortisation and impairment	-184.3	-201.3	-9.2%	-17.0	-51.6	-49.7	- impairment) Valuation effect of minus
EBIT	188.4	190.2	1.0%	1.8	63.1	59.5	EUR 18.8m in 2022 for
EBIT margin	7.5%	6.9%	-	-	8.9%	7.7%	financial parameters
Financial result	-24.7	-3.0	87.8%	21.7	-3.6	0.5	relating to the Aras Kargo - option; 2023: +EUR 4.1m
Income tax	-35.6	-48.5	-36.4%	-12.9	-16.1	-12.0	Higher tax result 2023 from
Profit for the period	128.1	138.7	8.3%	10.6	43.4	47.9	Aras Kargo
Earnings per share (EUR)	1.86	1.96	5.5%	0.10	0.61	0.66	

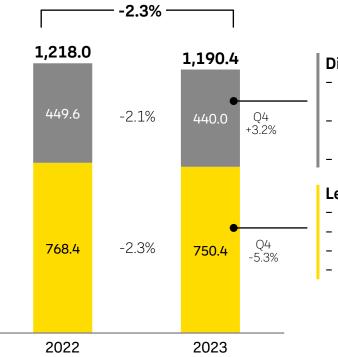
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## MAIL DIVISION: REVENUE DEVELOPMENT IN 2023

Revenue development

EUR m



#### **Direct Mail/Media Post**

- Revenue decline of 2.1% reflects the economic situation in 2023, 3.2% improvement in Q4
- Restrained advertising environment in some market segments (furniture, mail order business)
- Consolidation in fixed shop retailing, also due to bankruptcies

#### Letter Mail/Business Solutions

- Structural revenue decrease of 2.3%
- Strong positive special effects in the previous year (mainly elections)
- Positive postal rate effects on letter mail
- Shift of international letter mail volumes to parcel products

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### MAIL DIVISION: KEY INCOME STATEMENT INDICATORS

EUR m	2022	2023	%	Δ	Q4 2022	Q4 2023	
Revenue	1,218.0	1,190.4	-2.3%	-27.6	331.1	323.8	Volume decline, positive
• Letter Mail & Business Solutions	768.4	750.4	-2.3%	-18.0	210.9	199.8	postal rate effects
• Direct Mail	322.9	310.2	-3.9%	-12.7	83.8	86.2	Structural and economy-
• Media Post	126.7	129.9	2.5%	3.2	36.4	37.8	related drop
Revenue intra-Group	3.8	4.7	23.0%	0.9	1.2	1.2	
Total revenue	1,221.9	1,195.2	-2.2%	-26.7	332.3	325.0	
EBIT	157.6	152.3	-3.3%	-5.3	46.9	50.2	EDIT margin of 12 7% for EV
EBIT margin <sup>1</sup>	12.9%	12.7%	-	-	14.1%	15.5%	EBIT margin of 12.7% for FY and 15.5% for Q4

<sup>1</sup> EBIT margin in relation to total revenue

VOP

#### (+10.2% excl. Parcel Türkiye) Logistics Solutions - Revenue down 10.7% 1,416.5

04

-1Ò.6%

Q4

+23.6%

Q4 +30.2%

04

+12.3%

56.9

198.1

355.1

806.4

2023

+16.6%

-10.7%

+15.2%

+41.0%

+10.9%

 Discontinuation of pandemic-related special logistics services in the prior year

#### Parcel CEE/SEE

**PARCEL & LOGISTICS DIVISION: REVENUE DEVELOPMENT IN 2023** 

- Revenue up 15.2%
- Strong volume growth from Asia

#### Parcel Türkiye

- Very good revenue development of +41.0%
- Revenue increase driven by inflation and exchange rate

#### Parcel Austria

- Revenue up 10.9%
- Successful pricing, negative mix effect due to higher volumes of smaller items

1,214.6

63.7

172.0

251.7

727.2

2022

Revenue development

EUR m

₹@/



# PARCEL & LOGISTICS DIVISION: KEY INCOME STATEMENT INDICATORS



EUR m	2022	2023	%	Δ	Q4 2022	Q4 2023	Very positive volume and
Revenue	1,214.6	1,416.5	16.6%	201.9	349.4	407.4	revenue development
• Parcel Austria	727.2	806.4	10.9%	79.2	214.5	240.8	Increase driven by inflation and exchange rate
• Parcel Türkiye	251.7	355.1	41.0%	103.3	73.2	95.3	developments (hyperinflation
• Parcel CEE/SEE	172.0	198.1	15.2%	26.1	47.1	58.1	accounting), also in Q4
<ul> <li>Logistics Solutions/Consolidation</li> </ul>	63.7	56.9	-10.7%	-6.8	14.7	13.1	Discontinuation of special pandemic-related logistics
Revenue intra-Group	0.7	0.7	5.5%	0.0	0.2	0.1	services
Total revenue	1,215.3	1,417.2	16.6%	201.9	349.6	407.5	EBIT shaped by special
EBIT	88.8	89.5	0.8%	0.7	30.1	28.8	effects in the previous year
EBIT margin <sup>1</sup>	7.3%	6.3%	-	-	8.6%	7.1%	totalling EUR 13.6m, relating to Aras Kargo (option

<sup>1</sup> EBIT margin in relation to total revenue

valuation, hyperinflation, goodwill impairment)

### 168.6

40.6

2023

Q4 +6.3% – Revenue: +2.8% 122.5 +2.8% Slight rise in revenue from retail goods (mainly inflation-related \_ price adjustments) 39.5 **Income from Financial Services** 128.0 Q4 +45.1% - Revenue up 54.2% +54.2% Improved net interest income due to higher ECB key interest rates 83.0 \_ and increase in housing loans vs. 2022

**Branch Services** 

**RETAIL & BANK DIVISION: REVENUE DEVELOPMENT IN 2023** 

### Revenue development

+37.6%

EUR m

2022

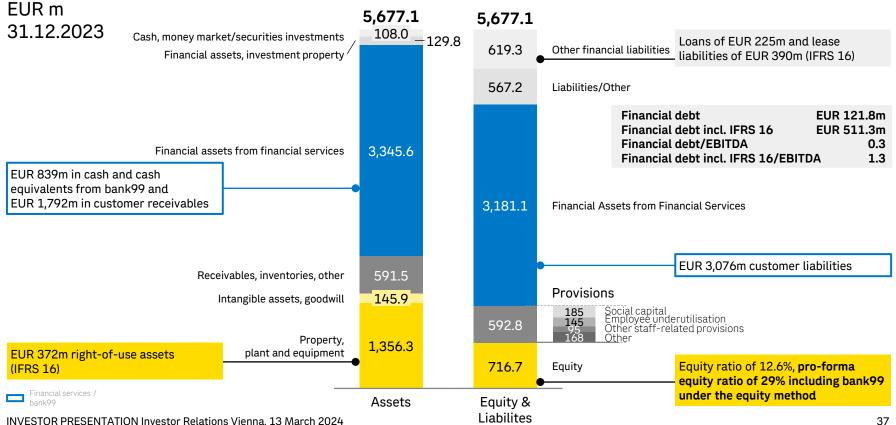
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### RETAIL & BANK DIVISION: KEY INCOME STATEMENT INDICATORS

EUR m	2022	2023	%	Δ	Q4 2022	Q4 2023	
Revenue	122.5	168.6	37.6%	46.1	37.3	50.0	Improvement in net interest
<ul> <li>Income from Financial Services</li> </ul>	83.0	128.0	54.2%	45.0	26.5	38.5	income and increase in housing loans positively impacted revenue
Branch Services	39.5	40.6	2.8%	1.1	10.8	11.5	
Revenue intra-Group	192.1	192.3	0.1%	0.2	51.7	51.6	Earnings negatively burdened
Total revenue	314.6	360.9	14.7%	46.3	89.0	101.6	with costs in upper single- digit range in 2023 by the
EBIT	-26.7	-13.7	48.6%	12.9	-1.8	-8.1	special core banking
							migration project

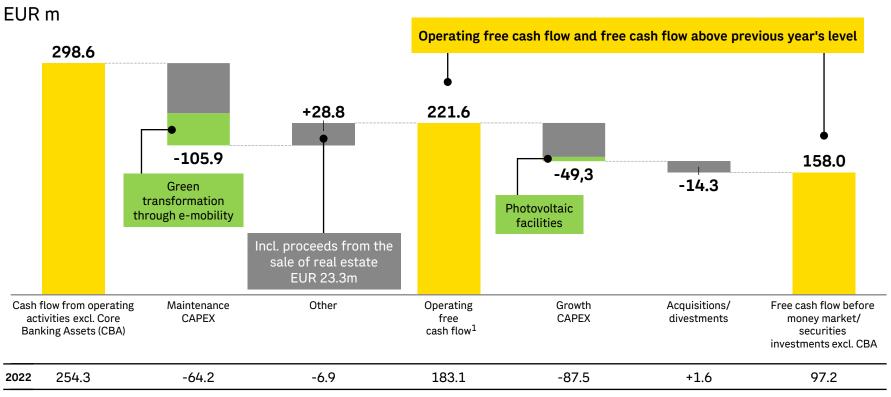
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### SOLID BALANCE SHEET AND FINANCING STRUCTURE



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### **OPERATING FREE CASH FLOW AT A SOLID LEVEL**

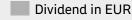


<sup>1</sup>Free cash flow before acquisitions/securities/money market investments, growth CAPEX and core banking assets (CBA)

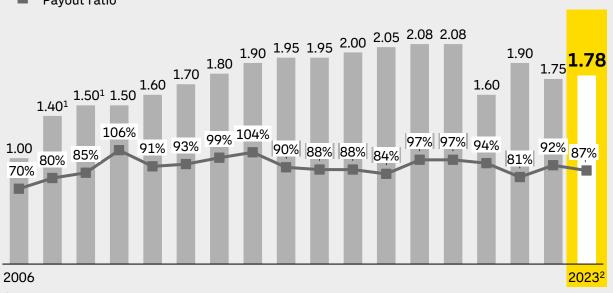
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### DIVIDEND POLICY Continuation of attractive and predictable dividend policy

#### **Dividends since IPO**



- Payout ratio



**Reliable dividend policy** Distribution of at least 75% of the Group net profit

- Dividend proposal to the Annual General Meeting: EUR 1.78/share
- Dividend yield as at 31 December 2023: 5.4% (share price of EUR 32.70)

<sup>1</sup> Excl. EUR 1.00 special dividend

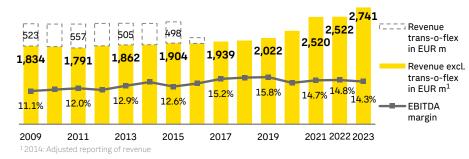
<sup>2</sup> Proposal to the Annual General Meeting on 18 April 2024

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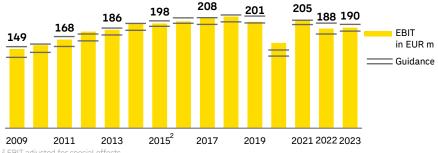
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### SUCCESSFUL DEVELOPMENT AS PART OF A CLEAR CAPITAL MARKET POSITIONING

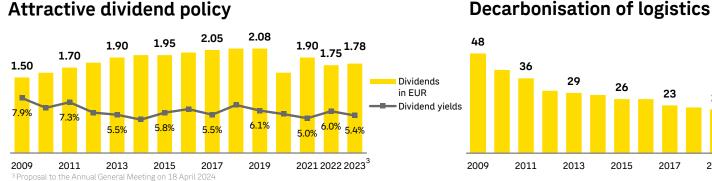
### Profitable growth business model



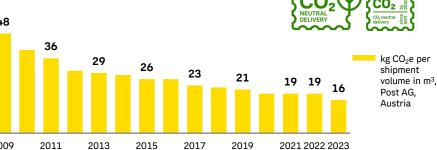
#### Reliability ("Promise & Deliver")



<sup>2</sup> EBIT adjusted for special effects



### Attractive dividend policy



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### **OUTLOOK 2024**



Market environment	<ul> <li>Ongoing high inflation against the backdrop of weak economic impetus</li> <li>Reduced corporate willingness to invest and changed purchasing behaviour of consumers</li> </ul>
	<ul> <li>Expected positive revenue development: growth in the low to mid-single digit range</li> <li>Mail Division: assumption of a slight revenue decrease</li> </ul>
Revenue	- Parcel & Logistics: revenue growth in the mid-single digit range (growth strongly depends on the
	exchange rate of the Turkish Lira)
	– Retail & Bank: stable to single digit revenue growth depending on the interest rate environment
-	
Capital	<ul> <li>Declining need for investments in 2024 and 2025</li> <li>Maintenance CAPEX (automation, digitalisation, maintenance) of about EUR 70m-80m along with EUR</li> </ul>
Expenditure	40m for the green transformation (e-mobility, photovoltaic facilities) and Growth CAPEX of EUR 30m
	Cost dissipling and officiancy to ansure stability
Earnings	<ul> <li>Cost discipline and efficiency to ensure stability</li> <li>2024 target is to generate operating earnings (EBIT) at the same level as the previous year</li> </ul>
Dividends	<ul> <li>Proposal to the Annual General Meeting on 18 April 2024 for payment of a dividend of EUR 1,78</li> </ul>
Dividends	per share - The objective remains to distribute at least 75% of the Group net profit

### CONTACT



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### Financial calendar 2024 18 April 2024 26 April/02 May 2024 08 May 2024

08 May 2024 07 August 2024 06 November 2024 Annual General Meeting Ex-day/Dividend payment day Interim Report Q1 2024 Half-Year Report 2024 Interim Report Q1-3 2024

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